2026
Annual General Meeting of Shareholders
IRPC Public Company Limited

April 7, 2026 at 02 : 00 p.m.
(Electronic Meeting Only)

RE-SHAPING
FOR **SUSTAINABLE GROWTH**

สร้างสรรค์เพื่ออนาคตที่ยั่งยืน

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GREEN MEETINGS

-Translation-

Ref. No. CEO 012/2026

March 6, 2026

Subject Invitation to the Annual General Meeting of Shareholders for 2026

Attention Shareholders of IRPC Public Company Limited

Enclosures

1. Evidence required for registration of shareholders or proxies
2. Guidelines for attending Electronic Meeting (e-AGM) by Inventech Connect
3. Name and Brief profiles of the persons nominated for election as directors
4. Qualifications of Independent Directors of IRPC Public Company Limited
5. Information of Independent Directors designated as proxies for shareholders
6. The Company's articles of association (relevant sections relating to shareholders' meetings)
7. Proxy forms (Form A), (Form B), and (Form C)
8. Personal Data Protection Notice (Privacy Notice)

Remarks

1. The Company has published the Invitation to the Annual General Meeting of Shareholders for 2026 (Full Version) together with supporting documents in both Thai and English on the Company's website (www.irpc.co.th) since March 6, 2026.
2. The Company will send the meeting documents (hard copy) to shareholders by post on March 16, 2026, comprising the following documents:
   (1) The Invitation letter to the 2026 AGM (Abridged Version) with a barcode printed (securities holder registration number) for online registration.
   [Shareholders can download the invitation letter (full version), the meeting documents (Enclosure 1-8 above), and the "Form 56-1 One Report" (2025 One Report) via QR Code on this letter]
   (2) Evidence required for shareholders' or proxies' registration
   (3) Guidelines for attending e-AGM (e-Meeting) by INVENTECH Connect
   (4) Proxy (Form B)
   (5) Business reply envelope (no postage necessary if mailed in Thailand)

บริษัท ไออาร์พีซี จำกัด (มหาชน)
เลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 6
ถนนวิภาวดีรังสิต แขวงจตุจักร เขตจตุจักร
กรุงเทพฯ 10900

IRPC Public Company Limited
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www.irpc.co.th

Notes

1. The Company published the minutes of the Annual General Meeting of Shareholders for 2025, held on April 2, 2025, on the Company's website (www.irpc.co.th) from April 11, 2025 onwards.
2. The Company provided an opportunity for minority shareholders (one or more shareholders holding shares in aggregate of not less than 4 percent of the total issued shares) to propose additional agenda items for the Annual General Meeting of Shareholders for 2026 and/or to nominate qualified persons for election as directors in advance during the period from September 5, 2025 to December 31, 2025. The criteria, procedures for proposing agenda items, and methods for exercising such rights were published on the Company's website (www.irpc.co.th). It appeared that no minority shareholders submitted any proposals.

The Board of Directors of IRPC Public Company Limited (the "Company"), at its Meeting No. 2/2026 held on February 17, 2026, resolved to approve the convening of the Annual General Meeting of Shareholders for 2026 on April 7, 2026, at 2.00 p.m. The meeting will be conducted via electronic meeting (e-Meeting) only, in accordance with the Company's Articles of Association, the Emergency Decree on Electronic Meetings B.E. 2563 (2020), and other relevant laws.

The agenda items of the meeting are as follows:

Item 1 Acknowledge the 2025 Operating Results Report

(Voting requirement: This agenda item is for information only and does not require a vote)

The Company has reported its operating results for the year 2025, the details of which are set out in Form 56-1 One Report. Shareholders may download the report via QR Code provided on the Meeting Notification (Abridged Version), Remarks 2 (1).

Board's Recommendation:

After due consideration, the Board deemed it appropriate to propose to the AGM to acknowledge the Company's operating results for the year 2025.

Item 2 Approve the 2025 Financial Statements

(Voting requirements: majority voting of shareholders who are present at the meeting and cast their votes)

The financial statements for the year 2025 have been audited by the certified public auditors of EY Office Limited ("EY") and reviewed by the Audit Committee (at its Meeting No. 2/2026 held on 10 February 2026).

The details are set out in the Form 56-1 One Report, which can be downloaded via QR Code provided on the Meeting Notification (Abridged Version), Remarks No. 2 (1).

Financial Status	2025 (Million Baht)
Current asset	67,086
Total asset	187,383
Current liability	58,981
Total liability	121,393
Shareholder's equity	65,990
Registered capital	20,475
Paid-up capital	20,434
Operating Results	**2025 (Million Baht)**
Sales revenue	279,572
Net sales revenue*	232,671
EBITDA	6,204
Net profits (Loss)	(3,571)

Remark: *Net sales revenue does not include excise tax, product tanker service fees, port charge service, and other service fees.

Board's Recommendation:

After due consideration, the Board deemed it appropriate to propose to the AGM to approve the 2025 financial statements, audited by the auditor ("EY") and reviewed as accurate by the audit committee.

Item 3 Approve the Dividend Payment for the 2025 Operating Results

(Voting requirements: majority voting of shareholders who are present at the meeting and cast their votes)

The Company's dividend policy (as approved by the Extraordinary General Meeting of Shareholders No. 1/2007 held on January 19, 2007) stipulates that the Company shall pay dividends at a rate of not less than 25 percent of the net profits of each year after deduction of all types of reserves as required by the Company's Articles of Association and applicable laws. The payment of dividends shall also take into consideration the Company's investment plans, necessity, and other appropriateness as deemed appropriate by the Board of Directors. Once the Board of Directors has resolved to approve the annual dividend payment, such dividend payment shall be proposed to the shareholders' meeting for approval. In addition, the Board of Directors may approve interim dividend payments to shareholders when the Company has sufficient profits and liquidity. Any such interim dividend payments shall be reported to the shareholders' meeting for acknowledgement at the subsequent meeting.

The Board has carefully considered various factors, including the Company's operating results, statements of profit or loss, cash flow projections, funding requirements, future investment plans, loan repayment plans, unappropriated retained earnings, as well as the Company's financial position and financial capability. The Board therefore resolved to propose to the shareholders' meeting the approval of the dividend payment for the

operating results of 2025 at the rate of THB 0.01 per share, totaling approximately THB 204 million, to be paid from unappropriated retained earnings as of December 31, 2025.

Such dividend payment is in accordance with Section 115 of the Public Limited Companies Act B.E. 2535 (1992) (as amended) and Articles 36 and 44 of the Company's Articles of Association (details of the Articles of Association are provided in Enclosure No. 6).

The details of the dividend payment are as follows:

- The amount of 0.01 Baht per share is paid from the unappropriated retained earnings, which were not subject to corporate income tax due to offsetting with the Company's tax losses. Individual shareholders will be subjected to a 10% withholding tax and will not be able to claim a tax credit for the dividend.

The proposed dividend payment is in accordance with the Company's dividend policy and the Company's Articles of Association. The comparison of the dividend payment for the year 2024 and the proposed dividend payment for the year 2025 is as follows:

Dividend Payment Consideration	2024 (Annual Dividend)	2025 (Annual Dividend)
Net profits (Loss) (million Baht)	(5,193)	(3,571)
Numbers of shares (million shares)	20,434	20,434
Legal reserve* (million Baht)	-	-
Dividend payment per share (Baht per share)	0.01	0.01**
Dividend payment (million Baht)	204	204**
Dividend payment ratio / net profits (percentage)	N/A	N/A

Remarks: * The Company completely set up the legal reserve at 10 percent of the registered capital in 2007.

**The rights to receive such dividends still subjects to the approval of the 2026 AGM.

The Record Date (RD) for shareholders' entitlement to the dividends is set on **March 4, 2026**, and the dividends will be **payable on April 29, 2026**.

Board's Recommendation:

After due consideration, the Board deemed it appropriate to propose to the AGM to approve the annual dividend payment for the 2025 operating results from the unappropriated retained earnings as of December 31, 2025, at the rate of 0.01 Baht per share, amounting to approximately 204 million Baht, as per the details presented above.

Item 4 Approve the Appointment of Auditors and Determine its Auditor Fees for the Year 2026

(Voting requirements: majority voting of shareholders who are present at the meeting and cast their votes)

In compliance with Section 120 of the Public Limited Companies Act B.E. 2535 (1992) (as amended) and Article 36 of the Company's Articles of Association (details of which are provided in Enclosure No. 6), which require that the Annual General Meeting of Shareholders appoint the auditors and determine the audit fee of the Company on an annual basis, whereby the same auditors may be reappointed for another term.

The Company therefore proposes for consideration the appointment of the auditors for the year 2026, the details of which are as follows:

1. **Audit Firm:**

   EY Office Limited ("EY") as the Company's auditor for the year 2025, which is the 5th audited year.

2. **Auditors' Name:**

   2.1 Mr. Somsak Chiratdhitiamphyvong CPA Reg. No. 8874
   (never signed the Company's financial statements); or

   2.2 Mr. Kittiphun Kiatsomphob CPA Reg. No. 8050
   (signed the Company's financial statements for the year 2022); or

   2.3 Miss Natteera Pongpinitpinyo CPA Reg. No. 7362
   (never signed the Company's financial statements)

3. **Audit Fees:**

   The audit fee for the year 2026 is proposed at THB 2,920,000, excluding other necessary expenses incurred in connection with the audit engagement, to be charged on an actual basis but not exceeding THB 130,000, such as travelling expenses and miscellaneous expenses, which are in line with general practice.

Audit Fees (Baht)	2025 (Audit Firm: EY)	2026 (Proposed Audit Firm: EY)
Audit fee (For annual and quarterly financial statements)	2,920,000	2,920,000
Non-audit fee	20,000 (Service fee for witnessing the disposal of chemicals)	None

4. **Relationship with the Company and related parties**

   The nominated auditors above have no relationship with, and/or any conflict of interest with the Company, its subsidiaries, executives, major shareholders, or their related person. Therefore, EY is able to audit and comment on the Company's financial statements independently.

5. **Services to the Company's subsidiaries and associated companies**

   EY Office Limited has been nominated as the auditor for the year 2026 for subsidiaries and associates of the Company, totaling 6 entities as follows: (1) IRPC Oil Co. Ltd., (2) IRPC A & L Co. Ltd., (3) IRPC Technology Co. Ltd., (4) Rakpasak Co. Ltd., (5) IRPC Polyol Co. Ltd., and (6) Vajira Lab For Society Co., Ltd.

Audit Committee's Opinion

To ensure that the Company's audit process is conducted effectively and efficiently, the Audit Committee has considered and selected the auditors for the year 2026 by taking into account their performance in the previous year. The auditors were able to conduct the audit in accordance with the planned schedule, deliver work of satisfactory quality, and perform their duties in compliance with internationally accepted auditing standards. In addition, the auditors possess professional expertise in accounting and have a good understanding of the Company's business, which will contribute to an efficient and timely audit process.

Furthermore, the proposed audit fee has been considered and deemed appropriate in relation to the scope and volume of work and is comparable to the audit fees of companies of a similar size listed on the Stock Exchange of Thailand.

The Audit Committee therefore resolved to propose to the Board of Directors for further submission to the Annual General Meeting of Shareholders for approval of the appointment of the auditors and the determination of the audit fee as proposed above.

Board's Recommendations:

The Board, following the recommendation of the Audit Committee, deems it appropriate to propose to the AGM to approve the appointment of auditors from EY Office Limited ("EY") as the Company's auditors for the year 2026, with one of the following auditors to sign the Company's financial statements.

1. Mr. Somsak Chiratdhitiamphyvong CPA Reg. No. 8874; or
2. Mr. Kittiphun Kiatsomphob CPA Reg. No. 8050; or
3. Miss. Natteera Pongpinitpinyo CPA Reg. No. 7362

The audit fee for the year 2026 is proposed at THB 2,920,000, excluding other necessary expenses incurred in connection with the audit engagement, to be charged on an actual basis but not exceeding THB 130,000, such as travelling expenses and miscellaneous expenses, which are in line with general practice.

Item 5 Approve the Remuneration of the Directors for the Year 2026

(Voting requirements: not less than two-thirds (2/3) of the total number of votes of the shareholders who are present at the meeting)

Article 26 of the Company's Articles of Association stated that "A director is entitled to have emoluments from the Company in the form of a reward, meeting allowance, remuneration, bonus or other forms of benefits pursuant to the Articles or as stipulated by the shareholders' meeting…" (Enclosure 6)

In considering remuneration and bonus of the Board of Directors, the Nomination and Remuneration Committee relied on the best practices for determining directors' remuneration, as recommended by the Thai Institute of Directors ("IOD"), and tailored it to fit the Company. The following criteria were taken into account:

(1) Categorize director remuneration into 2 parts: (a) monthly fee and meeting allowance per meeting, and (b) Bonus.

(2) Considering the scope of accountability and responsibility including the expertise and experience of the committee.

(3) Considering the Board's performance, the Company's performance, linkage to both short-term and long-term strategies, level and composition of remuneration that is appropriate to the size, complexity and risk of the business, as well as comparing with other companies' standards in the same industry and similar businesses.

(4) Considering the persuasion competent to qualified individuals to become the Company's directors in order to effectively look after the interests of the company and shareholders.

(5) Chairman of the Board of Directors and Chairman of the sub-committees will be paid about 30 percent higher than other directors get.

(6) Sub- committee Members such as the Audit Committee Members, the Nomination and Remuneration Committee Members, the Corporate Governance and Sustainability Committee Members, the Risk Management Committee Members including other sub-committees, which may be later appointed by the Board of Directors'resolutions, shall only receive a meeting allowance per attendance.

The Nomination and Remuneration Committee thoroughly considered the 2025 remuneration and the 2024 bonus of the Board of Directors and deemed it appropriate to propose to the AGM as follows:

1. **Monthly fee and meeting allowance (For 2026)**

   Remuneration for directors (monthly) and meeting allowance (per attendant) for 2026 **is maintained at the same rate as 2025's**, which was approved by the 2025 AGM on April 2, 2025 (This rate has been set out since 2006) as follows:

   1.1 Board of Directors:

   The board of directors shall receive a monthly fee and meeting allowance per attendance as follows:

Board of Directors	Monthly Allowance	Meeting Allowance (Per attendance)	Other Benefits (Both monetary and non-monetary)
Chairman	Baht 60,000	Baht 60,000	None
Director	Baht 45,000	Baht 45,000	None

   1.2 Sub-committees:

   There are currently 4 sub-committees consisting of the Audit Committee, the Nomination and Remuneration Committee, the Corporate Governance and Sustainability Committee, and the Risk Management Committee, (including other sub- committees, which may be later appointed.) shall receive only meeting allowance per attendance as follows:

Sub-committees	Monthly Allowance	Meeting Allowance (Per attendance)	Other Benefits (Both monetary and non-monetary)
Chairman	None	Baht 60,000	None
Director	None	Baht 45,000	None

2. **Directors' Bonus (for the operating results of 2025):** Proposed: **None**

3. **Other types of remuneration/benefits: None**

Board's Recommendations:

After due consideration, the Board deemed it appropriate to propose to the AGM to approve the Directors' remunerations for the year 2026 and the omission of directors' bonus for the operating results of 2025, as proposed by the Nomination and Remuneration Committee, as detailed above.

Item 6 Elect or Re-elect Directors in Replacement of Those Retiring by Rotation

(Voting requirements: majority voting of the shareholders who are present at the meeting and cast their votes)

According to the Company's Articles of Association, Article 17: "At each AGM, one-thirds of the total number of directors will retire by rotation. If their number is not a multiple of three, then the nearest to one-third must retire from office. The directors who have been longer in office shall retire; however, a retiring director is eligible for re-election".

At 2026 AGM, there are 5 directors completing their terms:

(1)	M.D. Korn Pongjitdham	Independent Director
(2)	Mr. Phirun Saiyasitpanich	Independent Director
(3)	Miss Piyawan Lamkitcha	Director
(4)	Miss Vena Limsawasdi	Independent Director
(5)	Mr. Terdkiat Prommool	Director

In accordance with the Public Limited Company Act B.E. 2535 (including its amendments) and the Company's Articles of Association, the Nomination and Remuneration Committee carried out the nomination process and proposed persons to be elected/re-elected as directors in replacement of the directors who are due to retire by rotation as named above, based on the following criteria:

(1) The Board of Directors consists of 5-15 directors.

(2) Independent directors must account for at least one third of the Board, and there must be at least 3 of them.

(3) Director must not be aged over 70.

(4) Director and Independent Director can serve up to 3 consecutive terms (without exception).

(5) Nominees must possess the qualifications required under the Public Limited Companies Act B.E. 2535 (including its amendments), the Securities and Exchange Act B.E. 2535 (including its amendments), regulations of the Securities and Exchange Commission, regulations of the Stock

Exchange of Thailand, requirements relating to the good corporate governance of the Company and other relevant regulations.

(6) Nominees must possess the qualification according to Cabinet's Resolution, on January 24, 2011, regarding the appointment of high-level government officials or persons as directors in many state enterprises.

(7) The Board of Directors must consist of member diversities, such as gender, age, race, nationality, educational background, and professional qualifications.

(8) Nominees must possess knowledge, expertise, and experience in various professions, which will benefit and increase the Company's values. As a minimum, the Board should comprise 3 petroleum and petrochemical experts, 1 legal expert, and 1 accountant and finance expert.

(9) Nominees must possess characteristics, which will encourage good corporate governance and increase the Company's values, such as moral, ethics, independence, self-confidence, creativity, duty of care, duty of loyalty, sacrifice, and public trust. If directors are from government agencies or reliable organizations such as Ministry of Finance, Thai Institute of Directors Association (IOD), etc.., their competency could benefit the Company.

(10) Independent director qualifications are stipulated by the regulations and requirements of the Capital Market Supervisory Board and related to the good corporate governance of the Company.

(11) In case re-election, past performances and dedications of the former directors will be considered.

The Nomination and Remuneration Committee (excluding any directors considered having conflicts of interest) thoroughly considered the above criteria and deemed it appropriate to nominate candidates to the Board of Directors, proposing to the AGM for election/re-election of directors or independent directors of the Company. The details are as follows:

Name	Type of director	Skills / Experiences / Expertise
1. Mr.Suchad Chiaranussati	Independent Director	Management / Economics / New Business Development / Corporate Governance *(Proposed for appointment as a new director to replace M.D. Korn Pongjitdham)*
2. Mr. Phirun Saiyasitpanich	Independent Director	Engineering / Environmental Management / Management / Good Corporate Governance (Proposed for re-election as an Independent Director for another term)
3. Miss Piyawan Lamkitcha	Director	Accounting and Finance / Management / Good Corporate Governance / Security (Proposed for re-election as a Director for another term)
4. Miss Vena Limsawasdi	Independent Director	Accounting and Finance / Law / Management / Good Corporate Governance (Proposed for re-election as an Independent Director for another term)
5. Mr. Terdkiat Prommool	Director	Engineering / Energy, Petroleum and Petrochemical Industry / Management / Human Resources / Good Corporate Governance (Proposed for re-election as a Director for another term)

Notes

(1) The Company had facilitated minority Shareholders (one or more shareholders holding no less than 4 percent of the total issued shares) to exercise their rights to put forward the 2029 AGM's agenda items and/or nominate directorial candidates in advance by publishing criteria and method of exercise their rights on the Company's website (www.irpc.co.th) from September 5, 2025 to December 31, 2025; however, there were no feedback given.

(2) The independent director qualifications of the Company are **more rigid than** the Capital Market Supervisory Board's requirement on shareholding percentage, which **must not exceed 0.5 percent** (the Capital Market Supervisory Board Regulations limits of 1 percent) of the total voting shares of the Company, parent companies, its subsidiaries, associates, major shareholders, or persons with controlling power over the Company. Whilst the number of shares held by any related person of such independent directors must also be counted.

(3) The Brief profiles of the nominated directors are attached in Enclosure 3, and the Company's independent director qualifications appear in Enclosure 4.

(4) The directors' nomination process is described in the "Form 56-1 One Report" (2025 One Report), which can be downloaded via QR Code provided on the Meeting Notification (Abridged Version), Remarks 2 (1).

Board's Recommendations:

The Board of Directors (excluding the directors having conflicts of interest in this agenda item), at its Meeting No. 3/2026 held on March 5, 2026, considered the proposal of the Nomination and Remuneration Committee and deemed it appropriate to propose to the Annual General Meeting of Shareholders the election of directors in replacement of those retiring by rotation.

The persons nominated in items (1), (2), and (4) possess the qualifications of independence in accordance with the Company's definition of Independent Directors. The nominated persons are as follows:

(1) Mr.Suchad Chiaranussati – Proposed for appointment as an Independent Director in replacement of M.D. Korn Pongjitdham.
(2) Dr. Phirun Saiyasitpanich – Proposed for re-election as an Independent Director for another term.
(3) Miss Piyawan Lamkitcha – Proposed for re-election as a Director for another term.
(4) Miss Vena Limsawasdi – Proposed for re-election as an Independent Director for another term.
(5) Mr. Terdkiat Prommool – Proposed for re-election as a Director for another term.

Item 7 Any other businesses (If any)

Pursuant to Section 105 (Paragraph Two) of the Public Limited Companies Act B.E. 2535 (1992),

"Shareholders holding shares in aggregate of not less than one-third of the total number of issued shares may request the meeting to consider matters other than those specified in the notice of the meeting."

However, in accordance with good practice recommended by the Thai Investors Association ("TIA") and the Thai Institute of Directors ("IOD"), listed companies should disclose sufficient information for each agenda item in advance of the meeting to enable shareholders to make informed decisions in exercising their voting rights. Therefore, proposing additional agenda items without adequate disclosure in the notice of the meeting may result in unfair or unequal treatment among shareholders.

Shareholders may appoint any person or an Independent Director of the Company as their proxy to attend the meeting and vote on their behalf. Please study the procedures for attending the electronic meeting via INVENTECH Connect, as detailed in Enclosure No. 2. The registration system for submitting a request to attend the meeting will be available from 26 March 2026 until April 7, 2026 (until the meeting is adjourned).

For shareholders who wish to appoint the Company's Independent Directors as their proxies, whose names are specified in Enclosure No. 5, they may use Proxy Form B and submit the required documents by return mail in the business reply envelope as specified in Remarks 2 (5) in advance of April 2, 2026, in order to allow the Company to verify the documents and to preserve the shareholders' legal rights.

Shareholders may submit questions in advance regarding the meeting or the proposed agenda items to the Corporate Affairs Office, IRPC Public Company Limited, Tel. +66 2 765 7924, Email: cg@irpc.co.th. Please specify the shareholder's name and surname when submitting questions. Alternatively, questions may be submitted via the QR Code provided below, so that the Company may compile and address them during the meeting.

Shareholders are hereby informed and cordially invited to attend the Annual General Meeting of Shareholders for 2026.

Yours sincerely,

- Terdkiat Prommool -

(Mr. Terdkiat Prommool)
President and Chief Executive Officer
By the resolutions of IRPC Board of Directors
(Meeting no. 2/2026, on February 17, 2026)

QR CODE
for prior questions

INFORMATION FOR SHAREHOLDERS

The Annual General Meeting of Shareholders for 2026 of IRPC Public Company Limited has been conducted in accordance with the Sustainable Meeting approach, with the objective of promoting efficient use of resources, energy conservation, and the reduction of environmental impacts.

The meeting is organized in line with the "TBCSD Green Meetings" standard established by the Thailand Business Council for Sustainable Development (TBCSD) and the Thailand Environment Institute Foundation. The Company has continuously implemented this practice, and this year marks the 13th consecutive year.

List of Documents or Evidence Required for Registration of Shareholders or Proxies

1. PROXY APPOINTMENT:

1.1 Shareholders who wish to appoint a proxy must appoint only one person to attend the meeting and vote on their behalf, using the Proxy Form as shown in Enclosure 7.

1.2 Shareholders who wish to appoint an independent director of the Company, who has no special interest in the matters to be considered at the Annual General Meeting of Shareholders for 2026, may appoint any one of the following independent directors as their proxy:

1) Mr. Yordchat Tasarika — Independent Director/ Chairman of the Audit Committee
2) General Aittipol Suwannarat — Independent Director/ Chairman of the Nomination and Remuneration Committee
3) Mr. Chintapun Dansubutra — Independent Director/ Member of the Risk Management Committee

1.3 Details of the independent directors appointed as proxies are provided in Enclosure 5.

1.4 For legal compliance and evidence purposes, shareholders are requested to submit the original Proxy Form together with the supporting documents specified in Item 2 below to the Company by **2 April 2026** (prior to the meeting date). The Proxy Form must be completely filled in and duly signed. Any corrections or alterations must be signed by the grantor of the proxy in all relevant places.

2 DOCUMENTS FOR PROXY APPOINTMENT:

2.1 The Notice of the 2026 AGM bearing the barcode (Shareholders' registration number), together with the Proxy Form (Form A, Form B, Form C, as the case may be).

2.2 **Individual grantor:** In case the grantor of the proxy is an individual, please submit the following documents:
- 2.1 The Proxy Form, duly signed by both the grantor and the proxy, affixed with a THB 20 stamp duty.
- 2.2 A copy of the national ID card, or government officer ID card, or passport (in the case of a foreign shareholder) of both the grantor and the proxy, duly certified as true copies. Please cross out any sensitive personal data (such as religion and blood group). If such data is provided without being crossed out, the Company will mask such information as appropriate.

2.3 **Juristic person grantor:** In case the grantor of the proxy is a juristic person, please submit the following documents:
1) **The Proxy Form**, signed by an authorized director of the juristic person as shown in the company affidavit issued by the Ministry of Commerce or relevant authority within the past 12 months (prior to the meeting date), affixed with the company seal (if any) and a THB 20 stamp duty.
2) **The Power of Attorney** from the juristic person, together with supporting legal documents, in case the person signing the Proxy Form is authorized on behalf of the director, affixed with a THB 30 stamp duty.
3) **For juristic persons registered in Thailand:** a copy of the company affidavit issued by the Ministry of Commerce or relevant authority within the past 12 months, duly certified by an authorized signatory and affixed with the company seal (if any).
4) **For juristic persons registered overseas:** a copy of the certificate of incorporation issued by the competent authority of the country in which the juristic person is incorporated. Such document must be notarized by a Notary Public or relevant authority and issued within the past 12 months.
5) For foreign juristic persons, any document not originally in English must be accompanied by an English translation certified as true and correct by an authorized signatory of the juristic person.

2.4 **Custodian:** In case the grantor of the proxy is a custodian in Thailand holding shares of IRPC on behalf of foreign investors whose names appear in the share register, and has appointed a proxy to attend the meeting using Proxy Form C (downloadable from www.irpc.co.th), please submit the following documents:
1) Proxy Form C, duly signed by the authorized signatory and affixed with the company seal and a THB 20 stamp duty.
2) Power of Attorney from the custodian authorizing the signing of the Proxy Form, affixed with a THB 30 stamp duty.
3) A copy of the custodian's certificate of incorporation.
4) A copy of the national ID card, government officer ID card, or passport (in the case of a foreign proxy) of both the grantor and the proxy.
5) Any document not originally in English must be accompanied by an English translation certified as true and correct by the person referring to such document or an authorized representative thereof.

2.5 In case the shareholder is deceased, the estate administrator may attend the meeting in person or appoint a proxy. A certified true copy of the court order appointing the estate administrator must be submitted as supporting evidence.

2.6 In case the shareholder is a minor, the parent or legal guardian may attend the meeting in person or appoint a proxy. A certified true copy of the minor's household registration and/or a certified true copy of the court order appointing the legal guardian must be submitted as supporting evidence.

For your information.

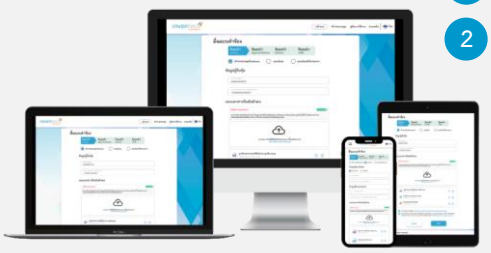
Enclosure 2

Guidelines for attending of Electronic Meeting by Inventech Connect

Shareholders or proxy holders who wish to attend the meeting via electronic means may register in advance by following the steps below.

Step for requesting Username & Password via Electronic Means

1. Access the system via https://fort.inventech.co.th/IRPC433453R/#/homepage
   or scan the QR Code to log in and follow the on-screen instructions (as shown).



** Merge user accounts, please using the same email and phone number **

1. Click link URL or scan QR Code in the letter notice Annual General Meeting
2. Choose type request for request form to 4 steps:
   - Step 1 Fill in the information shown on the registration
   - Step 2 Fill in the information for verify
   - Step 3 Verify via OTP
   - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
3. Please wait for an email information detail of meeting and Password

2. Shareholders who wish to attend the meeting in person, or to appoint a proxy (other than the Company's independent directors) to attend the meeting via electronic means, are required to register in advance through the system. The registration system will be open from **26 March 2026 at 8:30 a.m.** and will close on 7 April 2026 until the end of the meeting.

3. The electronic meeting system will be accessible on **7 April 2026 at 12:00 p.m.** (two hours prior to the commencement of the meeting). Shareholders or proxy holders may log in using the Username and Password provided and follow the system user guide.

Appointment of an Independent Director as Proxy

In the event that a shareholder wishes to appoint an independent director of the Company as proxy, the shareholder may submit the application via the electronic system in accordance with the prescribed procedures or send the proxy form together with the supporting documents to the Company by post at the address below. In this regard, the documents must be received by the Company no later than 2 April 2026 at 5:00 p.m.

- IRPC Public Company Limited
- Office of Corporate Affairs (The 2026 AGM)
- 555/2 Energy Complex, Building B, 10th Floor, Vibhavadi Rangsit Road, Chatuchak, Bangkok 10900.

If you have any problems with the software, please contact Inventech Call Center

02-460-9221

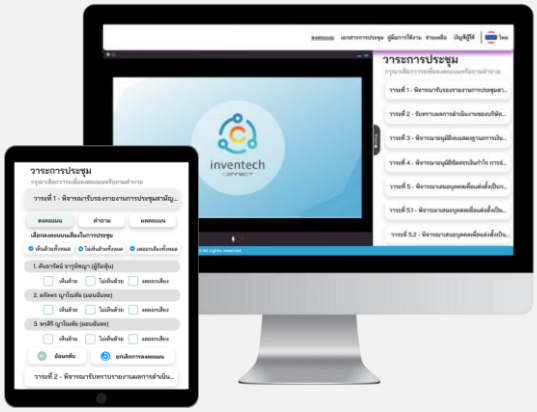
@inventechconnect

The system available during 26 March - 7 April 2026 at 08.30 a.m. – 05.30 p.m.
(Specifically excludes holidays and public holidays)

Report a problem
@inventechconnect

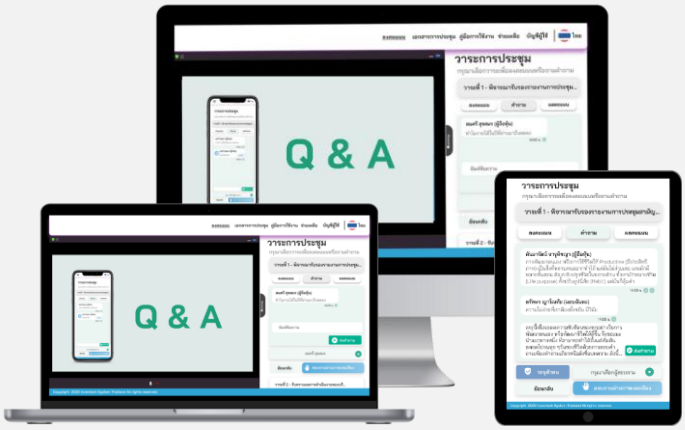
Registration for attending the meeting (e-Register) and voting (e-Voting)

1. Get email and password that you received from your email or request OTP
2. Click on “Register” button, the system has already registered and counted as a quorum.
3. Click on “Join Attendance”, Then click on “Accept” button
4. Select which agenda that you want to vote
5. Click on “Vote” button
6. Click the voting button as you choose
7. The system will display status your latest vote



To cancel the last vote, please click the “Cancel latest vote” button (Which means that your most recent vote will be treated as an abstention, or your vote will be counted in accordance with the default voting result determined by the meeting). You may revise your vote until the voting system for that agenda item is closed.

Submitting Questions via Inventech Connect



- Select which agenda
- Click on “Question” button

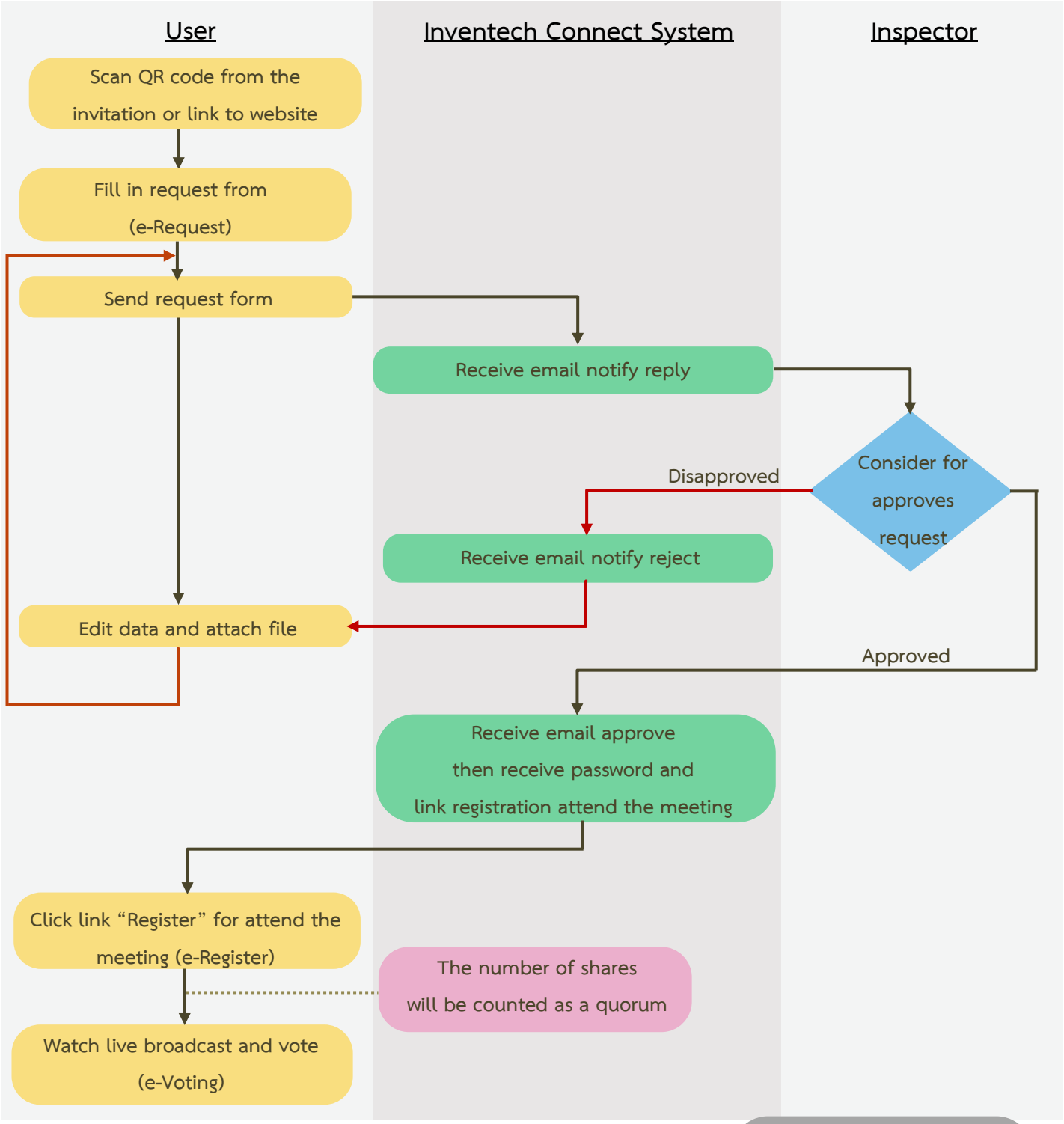
1. Ask a question
   - Type the question then click “Send”
2. Ask the question via video
   - Click on “Conference”
   - Click on “OK” for confirm your queue
   - Please wait for the queue for you then your can open the microphone and camera

User Guide and Instructional Videos

User Manual and Video of using Inventech Connect

Remark: The performance of the electronic meeting system (“Inventech Connect”) depends on the internet connectivity of shareholders or proxy holders, as well as the devices and/or software used. Please use the following devices and/or software to access the system.

1. Internet speed requirements
   - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
   - High Quality Video: Must be have internet speed at 1.0 Mbps.
   - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
   - Smartphone/Tablet that use IOS or android OS.
   - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge ** The system does not support internet explorer **.



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on “Register to leave the quorum”, the systems will be number of your shares out from the meeting base.

Name and Brief profiles of the persons nominated for election as directors

Enclosure 3

Name - Last Name : **Mr. Suchad Chiaranussati**

Age (As of April 2026) : 62 Y 3 M

Proposed Position : **Independent Director**

Education:
: BSc Economics (Hons.), Monetary Economics, London School of Economics, London, UK
: MSc Management Science, Imperial College of Science & Technology & Medicine, London, UK

Training Program:
: Leadership Program, Class 12, Capital Market Academy
: The Executive Program in Energy Literacy for a Sustainable Future, Class 4, Thailand Energy Academy (TEA)
: Security Management and Leadership for Executive Program, Class 6, The Association of National Defence College of Thailand Under The Royal Patronage of His Majesty (ANDCT)
: Diploma, The National Defence Course (Class of 58), National Defence College
: Business Innovation Development Program, Class 2 (DSTARTUP), Sripatum University
: Health Ambassador, Class 1, Chulabhorn Royal Academy
: Business Revolution and Innovation Network: BRAIN, Class 3, The Federal of Thai Industries
: Top Executive Program in Commerce and Trade (TEPCoT) Class 15/2023 Commerce Academy, The University of the Thai Chamber of Commerce
: Japan-Thailand Top Executive Program, Class 2, University of the Thai Chamber of Commerce and Thai Chamber of Commerce (TCC)

Director Training Program (Thai Institute of Directors Association: IOD): None
: Director Accreditation Program (DAP 37/2005)

Present Positions:
Board Member / Management in Listed Company on the Stock Exchange of Thailand: None

Board Member / Management in Non-Listed Company on the Stock Exchange of Thailand: 3 Companies

: 2025 - Present	Independent Council Member and Finance and Estates Committee, London School of Economics and Political Science, UK
: 2013 - Present	Director, Thailand Prime Property Freehold and Leasehold Real Estate Investment Trust, SCCP REIT Co., Ltd.
: 2004 - Present	Chairman and Founder, SC Capital Partners Group, Singapore

Work Experiences:

: 2021 - 2024	Investment Committee, BCPG Public Company Limited
: 2019 – 2024	Expert Institute Council Member, King Mongkut's Institute of Technology Ladkrabang
: 2005 – 2022	Independent Director, Univanich Palm Oil Public Co. Ltd.

Knowledge / Expertise: Business Management / Economics / Corporate Governance

Qualifications of Directors

▪ Possessing qualifications in accordance with the Cabinet Resolution dated January 24, 2011, regarding the appointment of high-level government officials or persons as directors in multiple state enterprises	Yes
▪ Possessing director qualifications as required by law and not having any prohibited characteristics as prescribed by the Capital Market Supervisory Board	Yes
▪ Having no record of criminal offences within the past 10 years	Yes
▪ Having no family relationship with other directors, executives, or major shareholders of the Company or its subsidiaries	Yes

Term of IRPC Directorship **:** Term 1 - Propose to be a director for the first term from April 7, 2026 (2026 – 2029)

Meeting Attendance **:** N/A

Possession of IRPC Shares : None

Holding Position of Director/ Executive/ Advisor in Other Companies:

Nominated Director	Listed Companies		Non-Listed Companies		Board Member/ Executive Management in Other Organization that may have Conflicts of Interest with IRPC
	Total	Position	Total	Position	
Mr. Suchad Chiaranussati		None	3	1. Director, Thailand Prime Property Freehold and Leasehold Real Estate Investment Trust, SCCP REIT Co., Ltd. 2. Chairman and Founder, SC Capital Partners Group, Singapore 3. Independent Council Member and Finance and Estates Committee, London School of Economics and Political Science, UK	None

Additional Qualifications for Nominating as an Independent Director:

1. Having the following interests in the Company, parent company, subsidiaries, affiliates, or any legal entities that have conflicts, at present or in the past 2 years.	Qualifications	
1.1 Taking part in the management of being an employee, staff member, advisor who receives a regular salary.	☐ Yes	☑ No
1.2 Being professional services provider, e.g., auditor, legal advisor.	☐ Yes	☑ No
1.3 Having business relationship that is material and could be a barrier to independent judgment.	☐ Yes	☑ No
1.4 Family Relationship with other Directors, or management, or major shareholders	☐ Yes	☑ No
2. Being an owner, director, management, employee, or advisor who receives a regular salary or holds more than one per cent of shares with voting rights of the company with the same business as IRPC and its competition is significant.	☐ Yes	☑ No

Name and Brief profiles of the persons nominated for election as directors

Name - Last Name : **Dr. Phirun Saiyasitpanich**
Age (As of April 2026) : 50 Y 1 M
Proposed Position : **Independent Director**
Education: : Ph.D. in Environmental Engineering, University of Cincinnati, Ohio, USA
: M.E. in Environmental Engineering, University of Cincinnati, Ohio, USA
: Bachelor of Engineering Program in Environmental Engineering, Chulalongkorn University, Thailand
Training Program: : The Executive Program in Energy Literacy for a Sustainable Future, Class 20, Thailand Energy Academy (TEA)
: Politics of Democratic Government for Senior Executives, Class 27, King Prajadhipok's Institute
: The Civil Service Executive Development Program: Visionary and Moral Leadership 1, Class 88, The Office of the Civil Service Commission

Director Training Program (Thai Institute of Directors Association: IOD): None

Present Positions:
Board Member / Management in Listed Company on the Stock Exchange of Thailand: 1 Company

:	2025 – Present	Independent Director / Chairman of the Corporate Governance and Sustainability Committee, IRPC Public Company Limited

Board Member / Management in Non-Listed Company on the Stock Exchange of Thailand: 3 Companies

:	2025 – Present	National Energy Technology Center Executive Board
:	2023 – Present	Director General, Department of Climate Change and Environment
:	2021 – Present	Board Member of the Thailand Greenhouse Gas Management Organization
Work Experiences: :	2021 - 2023	Secretary - General, Office of Natural Resources and Environmental Policy and Planning (ONEP)
:	2018 - 2021	Deputy Secretary - General, Office of Natural Resources and Environmental Policy and Planning (ONEP)
:	2016 - 2018	Director of Climate Change Management and Coordination Division (CCMC), Office of Natural Resources and Environmental Policy and Planning (ONEP)

Knowledge / Expertise: Engineer / Environment / Business Management / Corporate Governance

Qualifications of Directors

▪ Possessing qualifications in accordance with the Cabinet Resolution dated January 24, 2011, regarding the appointment of high-level government officials or persons as directors in multiple state enterprises	Yes
▪ Possessing director qualifications as required by law and not having any prohibited characteristics as prescribed by the Capital Market Supervisory Board	Yes
▪ Having no record of criminal offences within the past 10 years	Yes
▪ Having no family relationship with other directors, executives, or major shareholders of the Company or its subsidiaries	Yes

Term of IRPC Directorship **:** Term 1 - Appointed by the Board of Directors, meeting no. 4/2025 (Replaced Mr. Seksakon Atthawong) effective 26 Feb 2025

: Term 2 - Proposed to be re-elected by 2026 AGM with a tenure of 2026 - 2029

Meeting Attendance **:** Board of Directors Meeting for 2025 12/12 (100%)

Possession of IRPC Shares : None

Holding Position of Director/ Executive/ Advisor in Other Companies:

Nominated Director	Listed Companies		Non-Listed Companies		Board Member/ Executive Management in Other Organization that may have Conflicts of Interest with IRPC
	Total	Position	Total	Position	
Dr. Phirun Saiyasitpanich		None	3	1. National Energy Technology Center Executive Board 2. Director General, Department of Climate Change and Environment 3. Board Member of the Thailand Greenhouse Gas Management Organization	None

Additional Qualifications for Nominating as an Independent Director:

1. Having the following interests in the Company, parent company, subsidiaries, affiliates, or any legal entities that have conflicts, at present or in the past 2 years.	Qualifications	
1.1 Taking part in the management of being an employee, staff member, advisor who receives a regular salary.	☐ Yes	☑ No
1.2 Being professional services provider, e.g., auditor, legal advisor.	☐ Yes	☑ No
1.3 Having business relationship that is material and could be a barrier to independent judgment.	☐ Yes	☑ No
1.4 Family Relationship with other Directors, or management, or major shareholders	☐ Yes	☑ No
2. Being an owner, director, management, employee, or advisor who receives a regular salary or holds more than one per cent of shares with voting rights of the company with the same business as IRPC and its competition is significant.	☐ Yes	☑ No

Key Achievements

1. Establishing the Company's sustainability governance direction and framework to ensure that the business is conducted with responsibility, transparency, and the creation of shared value with stakeholders in a balanced and sustainable manner over the long term.
2. Overseeing ESG and sustainability performance systematically by ensuring the establishment of clear targets, key performance indicators, and transparent and verifiable reporting.
3. Promoting an ethics and compliance culture across the organization to strengthen awareness and shared responsibility at all levels.
4. Enhancing corporate governance at the Board level by supporting prudent, transparent, and well-informed decision-making processes for the best interests of the Company and its shareholders as a whole.

Name and Brief profiles of the persons nominated for election as directors

Name - Last Name : **Miss Piyawan Lamkitcha**
Age (As of April 2026) : 60 Y 5 M
Proposed Position : **Director**
Education: : Master of Public Administration, Chulalongkorn University
: Bachelor of Accountancy, The University of the Thai Chamber of Commerce
: Mini MBA, Thammasat University
Training Program: **:** Diploma, National Defence College, The National Defence Course, Class 63/2021 Thailand National Defence College
: Top Executive Program in Commerce and Trade (TEPCoT) Class 15/2023 Commerce Academy, The University of the Thai Chamber of Commerce
: e-Government Program for Chief Executive Officer (e-GCEO), Class 10/2024 Thailand Digital Government Academy (TDGA)
: Top Executive in Energy Program, Class 11/2018, Thailand Energy Academy (TEA)

Director Training Program (Thai Institute of Directors Association: IOD)
: Advanced Audit Committee Program (AACP), Class 55/2025
: Director Certification Program (DCP), Class 312/202021

Present Positions:

Board Member / Management in Listed Company on the Stock Exchange of Thailand: 2 Companies

: 2025 – Present	Director / Member of the Corporate Governance and Sustainability Committee, IRPC Public Company Limited
: 2024 – Present	Director, Bangkok Commercial Asset Management Public Company Limited

Board Member / Management in Non-Listed Company on the Stock Exchange of Thailand: 2 Companies

: 2024 – Present	Director, Government Housing Bank
: 2020 – Present	State Enterprise Development Advisor, State Enterprise Policy Office

Work Experiences:

: 2024 – Jan. 2026	Director, Metropolitan Electricity Authority
: 2016 - 2020	Deputy-Director, State Enterprise Policy Office
: 2016 - 2024	Deputy-Chairman, Financial Institutions Development Fund
: 2016 - 2024	Director, Government Savings Bank

Expertise: Financial / Accounting / Business Management / Corporate Governance / Political Science

Qualifications of Directors

▪ Possessing qualifications in accordance with the Cabinet Resolution dated January 24, 2011, regarding the appointment of high-level government officials or persons as directors in multiple state enterprises	Yes
▪ Possessing director qualifications as required by law and not having any prohibited characteristics as prescribed by the Capital Market Supervisory Board	Yes
▪ Having no record of criminal offences within the past 10 years	Yes
▪ Having no family relationship with other directors, executives, or major shareholders of the Company or its subsidiaries	Yes

Term of IRPC Directorship : Term 1 - Appointed by the Board of Directors, meeting no. 15/2025 (Replaced Mr. Pornchai Thiraveja) effective 26 Nov 2025

: Term 2 - Proposed to be re-elected by 2026 AGM with a tenure of 2026 - 2029

Meeting Attendance : Board of Directors Meeting for 2025 1/1 (100%)

Possession of IRPC Shares : None

Holding Position of Director/ Executive/ Advisor in Other Companies:

Nominated Director	Listed Companies		Non-Listed Companies		Board Member/ Executive Management in Other Organization that may have Conflicts of Interest with IRPC
	Total	Position	Total	Position	
Miss Piyawan Lamkitcha	1	1. Director, Bangkok Commercial Asset Management Public Company Limited	2	1. Director, Government Housing Bank 2. State Enterprise Development Advisor, State Enterprise Policy Office	None

Key Achievements

1. Reviewing strategic risks that may affect the Company's performance and providing recommendations to management on appropriate risk management approaches in response to the rapidly changing business environment.
2. Promoting the integration of ESG and sustainability considerations into risk management to ensure that business decisions take into account both long-term opportunities and risks, in line with stakeholders' expectations.
3. Providing strategic guidance as a director by carefully and transparently considering key issues of the Company, with due regard to the Company's long-term stability and sustainability.

Name and Brief profiles of the persons nominated for election as directors

Name - Last Name : **Miss Vena Limsawasdi**
Age (As of April 2026) : 62 Y 7 M
Proposed Position : **Independent Director**
Education: : Master of Business Administration, National Institute of Development Administration (NIDA)
: Bachelor of Laws, Thammasat University
: Bachelor of Accounting, Thammasat University
Training Program: **:** Certificate Course in Good Governance for Medical Executive Class 10, King Prajadhipok's Institute and the Medical Council of Thailand
: Leadership Program, Class 29, Capital Market Academy
: Board Essentials Program (BEP), Class 1, Institute of Research and Development for Public Enterprises (IRDP)
: High -Level Justice Administration Class 4, Office of Justice Affairs Ministry of Justice
: Certificated in Options, Futures and Other Financial Derivatives, London School of Economics and Political Science, United Kingdom

Director Training Program (Thai Institute of Directors Association: IOD)
: Director Certification Program (DCP), Class 295/2020

Present Positions:
Board Member / Management in Listed Company on the Stock Exchange of Thailand: 1 Company
: 2025 – Present Independent Director / Member of the Audit Committee, IRPC Public Company Limited

Board Member / Management in Non-Listed Company on the Stock Exchange of Thailand: 2 Companies
: 2025 – Present Independent Director/Chairman of the Audit Committee, Belink Media Company Limited
: 2020 – Present Member of The Appeal Compensation review committee, Ministry of Transport

Work Experiences: : 2020 – 2024 Principal Advisor on Tax Base Management, The Revenue Department
: 2020 – 2024 Member of Marketing Committee, The Liquor Distillery Organization (LDO)
: 2019 – 2024 Member of Board Directors, The Liquor Distillery Organization (LDO)
: 2019 – 2024 Member of Board Directors, The National Science Museum Thailand (NSM)
: 2019 – 2024 Chairman of The Corporate Governance committee, The Liquor Distillery Organization (LDO)
: 2019 – 2024 Chairman of The Legal committee, The National Science Museum Thailand (NSM)
: 2019 – 2024 Chairman of The Risk Management committee, The National Science Museum Thailand (NSM)
: 2019 – 2024 Chairman of The Risk Management committee, The Liquor Distillery Organization (LDO)
: 2019 – 2024 Member of The Appeal Committee, The customs Department (The Revenue Department Representative)

: 2019 – 2024 Member of The Appeal Committee, The Excise Department (The Revenue Department Representative)
: 2019 – 2022 Chairman of The Revenue Officer Savings Co-operative, The Revenue Department
: 2018 – 2020 Deputy Director – General, The Revenue Department
: 2017 – 2019 Director Regional Revenue Office 10
: 2013 – 2017 Director Bangkok Area Revenue Office
: 2011 – 2013 Legal Officer, Expert Level Legal Division. The Revenue Department
: 2003 – 2011 Tax Audit Officer, Senior Professional Level Large Business Tax Administration Office, The Revenue Department

Expertise: Financial Accounting / Legal / Corporate Governance / Business Management

Qualifications of Directors

▪ Possessing qualifications in accordance with the Cabinet Resolution dated January 24, 2011, regarding the appointment of high-level government officials or persons as directors in multiple state enterprises	Yes
▪ Possessing director qualifications as required by law and not having any prohibited characteristics as prescribed by the Capital Market Supervisory Board	Yes
▪ Having no record of criminal offences within the past 10 years	Yes
▪ Having no family relationship with other directors, executives, or major shareholders of the Company or its subsidiaries	Yes

Term of IRPC Directorship : Term 1 - Appointed by the Board of Directors, meeting no. 15/2025 (Replaced Mr. Somchai Rungsrithananon) effective 26 Nov 2025
: Term 2 - Proposed to be re-elected by 2026 AGM with a tenure of 2026 - 2029

Meeting Attendance : 1. Board of Directors Meeting for 2025 1/1 (100%)

Possession of IRPC Shares : None

Holding Position of Director/ Executive/ Advisor in Other Companies:

Nominated Director	Listed Companies		Non-Listed Companies		Board Member/ Executive Management in Other Organization that may have Conflicts of Interest with IRPC
	Total	Position	Total	Position	
Miss Vena Limsawasdi		None	2	1. Independent Director/Chairman of the Audit Committee, Belink Media Company Limited	None

				2. Member of The Appeal Compensation review committee, Ministry of Transport	

Additional Qualifications for Nominating as an <u>Independent Director:</u>

1. Having the following interests in the Company, parent company, subsidiaries, affiliates, or any legal entities that have conflicts, at present or in the past 2 years.	Qualifications	
1.1 Taking part in the management of being an employee, staff member, advisor who receives a regular salary.	☐ Yes	☑ No
1.2 Being professional services provider, e.g., auditor, legal advisor.	☐ Yes	☑ No
1.3 Having business relationship that is material and could be a barrier to independent judgment.	☐ Yes	☑ No
1.4 Family Relationship with other Directors, or management, or major shareholders	☐ Yes	☑ No
2. Being an owner, director, management, employee, or advisor who receives a regular salary or holds more than one per cent of shares with voting rights of the company with the same business as IRPC and its competition is significant.	☐ Yes	☑ No

Key Achievements

1. Performing duties as an Audit Committee member with independence, transparency, and due care, by overseeing the accuracy, completeness, and reliability of the Company's annual financial statements, including the review of key accounting matters and disclosures in accordance with relevant standards.
2. Regularly monitoring and reviewing the performance of the Internal Audit function, as well as assessing the adequacy and effectiveness of the internal control system, to ensure that the Company's operations are conducted prudently and that potential risks are appropriately mitigated.
3. Promoting good corporate governance and transparency, while supporting the Company's strict compliance with applicable laws, regulations, and regulatory requirements in order to strengthen confidence among shareholders and stakeholders.
4. Providing constructive recommendations and exercising appropriate oversight over management's decision-making on key matters of the Company, by considering important issues with independence, prudence, and due regard to the best interests of the Company and its shareholders as a whole.

Name and Brief profiles of the persons nominated for election as directors

Name - Last Name : **Terdkiat Prommool**
Age (As of April 2026) : 60 Y 4 M
Proposed Position : **Director**
Education: : Master of Engineering in Industrial & Manufacturing Systems engineering, University of Missouri - Columbia, USA
: Bachelor of Engineering in Chemical Engineering, Chulalongkorn University
Training Program: : Leadership Succession Program (LSP), Class 10, Institute of Research and Development for Public Enterprises (IRDP)

Director Training Program (Thai Institute of Directors Association: IOD)
: Director Certification Program (DCP), Class 223/2016

Present Positions:

Board Member / Management in Listed Company on the Stock Exchange of Thailand: 2 Companies

: 2024 – Present	Director / Member of the Risk Management Committee / Secretary of the Board of Directors / President and Chief Executive Officer, IRPC Public Company Limited
: 2024 – Present	Senior Executive Vice President to Chief Operating Officer, Downstream Petroleum Business Group, PTT Public Company Limited, working on a secondment as President and Chief Executive Officer, IRPC Public Company Limited

Board Member / Management in Non-Listed Company on the Stock Exchange of Thailand: 3 Companies

: 2024 – Present	Director, Thailand Energy Academy (TEA)
: Oct. 2024 – Present	Member of the Council of Trustees, Petroleum Institute of Thailand (PEIT)
: Oct. 2024 – Present	Director, Thailand Business Council for Sustainable Development (TBCSD)

Work Experiences:

: 2024	Senior Executive Vice President, Corporate Strategy, PTT Public Company Limited
: 2023 – 2025	Secretary, Chulalongkorn University Alumni Association Under The Royal Patronage of His Majesty the King
: 2022 – 2024	Director / Member of the Nomination and Remuneration Committee, PTT Oil and Retail Business Public Company Limited
: 2022	Director, Inter Pharma Public Company Limited
: 2021 – 2024	Senior Executive Vice President, Corporate Strategy and Sustainability, PTT Public Company Limited
: 2021 – 2024	Chairman, PTT Digital Solutions Company Limited
: 2021 – 2024	Chairman of the Management Committee, Thailand Energy Academy (TEA)
: 2021 – 2024	Director, Thai Renewable Energy Association (RE100)
: 2021 – 2022	Chairman, Alpha Com Company Limited

: 2021 – 2024	Member of the Nomination and Remuneration Committee, Thai Oil Public Company Limited
: 2020 – 2024	Director, Thai Oil Public Company Limited
: 2020 – 2024	Executive Director, Global Compact Network Association of Thailand (GCNT)
: 2020 – 2022	Chairman, Business Services Alliance Company Limited
: 2020 – 2021	Chairman, Business Professional Solutions Recruitment Company Limited
: 2020 – 2021	Senior Executive Vice President, Organization Management and Sustainability, PTT Public Company Limited

Expertise: Engineer / Energy Petroleum Petrochemical / Business Management / Human Resource / Corporate Governance

Qualifications of Directors

▪ Possessing qualifications in accordance with the Cabinet Resolution dated January 24, 2011, regarding the appointment of high-level government officials or persons as directors in multiple state enterprises	Yes
▪ Possessing director qualifications as required by law and not having any prohibited characteristics as prescribed by the Capital Market Supervisory Board	Yes
▪ Having no record of criminal offences within the past 10 years	Yes
▪ Having no family relationship with other directors, executives, or major shareholders of the Company or its subsidiaries	Yes

Term of IRPC Directorship : Term 1 - Appointed by the Board of Directors, meeting no. 10/2024 (Replaced Mr. Kris Imsang) effective 1 Oct 2024

: Term 2 – Proposed to be re-elected by 2026 AGM with a tenure of 2026 - 2029

Meeting Attendance : 1. Board of Directors Meeting for 2025 16/16 (100%)

Possession of IRPC Shares : None

Holding Position of Director/ Executive/ Advisor in Other Companies:

Nominated Director	Listed Companies		Non-Listed Companies		Board Member/ Executive Management in Other Organization that may have Conflicts of Interest with IRPC
	Total	Position	Total	Position	
Mr. Terdkiat Prommool	1	1. Senior Executive Vice President to Chief Operating Officer, Downstream Petroleum	3	1. Director, Thailand Energy Academy (TEA) 2. Member of the Council of Trustees, Petroleum Institute of Thailand (PEIT)	1. PTT Public Company Limited (the company's major shareholder with 45.05 percent of shares) operates

		Business Group, PTT Public Company Limited, working on a secondment as President and Chief Executive Officer, IRPC Public Company Limited		3. Director, Thailand Business Council for Sustainable Development (TBCSD)	petroleum and petrochemical businesses. There is trading of raw materials and products between one another.

Key Achievements

1. Formulating and driving the Company's strategic direction in alignment with economic conditions, energy prices, and competitive dynamics to strengthen long-term competitiveness and sustainability.
2. Overseeing risk management and the internal control system to enhance financial stability and business continuity.
3. Monitoring performance against strategic targets while promoting efficient resource utilization and prudent cost management.
4. Promoting a governance-based management system that is transparent and accountable, in order to create sustainable value for shareholders and stakeholders.
5. Strengthening organizational culture and transformation readiness, including talent development, capability enhancement, and strategic adaptability to respond effectively to long-term changes in the business environment.

- **Enclosure 4** -

Independent Director Qualifications
IRPC Public Company Limited

1. Hold not more than 0.5% of the voting shares in the Company, its subsidiaries, associates, or related companies, major shareholder or person with controlling power over the Company, whilst the number of shares held by any related person of such an independent director must also be counted.

2. Have not been or are not involved in the management, employees, wage earners, advisors on the payroll of the Company, its subsidiaries, associates, or equivalent companies, major shareholder or person with controlling power over the Company except when such qualifications have ended for more than two years, provided that such restriction or prohibition shall not apply to an independent director who has been a government authority, which is the major shareholder of the Company or the person having controlling power over the Company.

3. Are not related by blood or registration as parents, spouses, siblings, or children, spouses of any of the children to members of the management, major shareholders, those exercising control, or those about to be nominated as members of the management or those exercising control over the Company or subsidiaries.

4. Do not have and have not any business relationship with the Company, subsidiaries, associated companies, major shareholders or those exercising control over the Company in the manner in which independent discretion might be affected, and not be and have not been a substantial shareholder of or a person having power to control the person that has business relationship with the Company, subsidiaries, associated companies, major shareholders or those exercising control over the Company unless such an independent director has not been a person referred to above for at least two years.

   Business referred to in the first paragraph above shall meant to include any ordinary course of business or trade for business engagement purpose, any lease taking or lease out of any property, any transaction relating to asset or service, any financial support or acceptance of financial support by way of either borrowing, lending, guaranteeing or collateral providing or any other manner similar thereto that could result to an obligation required to be performed by the applicant or the party thereto in an amount of three percent or more of the net tangible asset value of the applicant or twenty million baht or more, whichever is lesser. In light of this, the method for calculating the value of connected transaction pursuant to the Capital Market Supervising Committee's Notification, Re: Regulations in respect of an Entering into a Connected Transaction shall be applied mutatis mutandis for the purpose of calculation of such amount of debt of the applicant, provided that the amount of the debt incurred during the past one year prior to the date on which such a business relationship with such a business relationship with such person exists;

5. Is not and has not been an auditor of the Company, subsidiary, associated company, major shareholder or those with controlling power over the Company and not be and have not been a substantial shareholder of, a person having power to control over, or a partner of any auditing firm or office in which the auditor of the Company, subsidiary, associated company, major shareholder or those with controlling power over the Company unless such an independent director has not been a person referred to above for at least two years.
6. Is not and has not been a professional advisor, including legal or financial advisor who obtains fee more than two million baht a year from the Company, subsidiary, associated company, major shareholder or those with controlling power over the company and is not and have not been a substantial shareholder of, a person having controlling power over , or a partner of any of such professional service provider firm or office, unless such an independent director has not been a person referred to above for at least two years.

7. Is not a director appointed as a representative of a director of the Company, a representative of a major shareholder of the Company, or a representative of a shareholder of the Company which is a related person of the major shareholder of the Company;

8. Does not engage in any business with similar nature as that of the Company and is competitive with the business of the Company, subsidiary or is not a substantial partner in a partnership, a director participating in any management role, an employee or officer, an advisor obtaining regular salary from, or a shareholder holding more than one percent of the voting shares of accompany engaging in any business with similar nature to the Company or subsidiary.

9. Does not have any characteristics which will inept the ability to provide independent comment or opinion on the operation of the Company.

List of Independent Directors for Proxy-Granting

Name	Age	Position	Address	Having Special Interest on the Proposed Agenda of the 2026 Annual General Meeting
1. Mr. Yordchatr Tasarika	46	Independent Director / Chairman of the Audit Committee	IRPC Public Company Limited 555/2, Energy Complex, Building B, 10th Floor, Vibhavadi-Rangsit Road, Chatuchak, Bangkok 10900	none
2. General Aittipol Suwannarat	63	Independent Director / Chairman of the Nomination and Remuneration Committee	IRPC Public Company Limited 555/2, Energy Complex, Building B, 10th Floor, Vibhavadi-Rangsit Road, Chatuchak, Bangkok 10900	none
3. Mr. Chintapun Dansubutra	55	Independent Director / Member of the Risk Management Committee	IRPC Public Company Limited 555/2, Energy Complex, Building B, 10th Floor, Vibhavadi-Rangsit Road, Chatuchak, Bangkok 10900	none

Remarks:

The above 3 Independent Directors have no special interests on the proposed agenda of the 2026 Annual General Meeting of Shareholders.

Articles of Association of IRPC Public Company Limited
(Relevant to the Shareholder's Meeting)

CHAPTER 1 GENERAL PROVISIONS

Article 1. In this Articles of Association

"Company"	means	IRPC Public Company Limited
"Laws"	means	The Public Limited Company Act and the Securities and Exchange Act
"Registrar"	means	The registrar according to the Public Limited Company Act
"Share Registrar"	means	The securities registrar according to the Securities and Exchange Act

Article 2. Unless otherwise provided herein, the provisions of Laws shall apply.

CHAPTER 2 ISSUANCE OF SHARES

Article 3. The Company's shares consist of fully paid-up ordinary shares of equal value. The Company may issue preference shares, debentures, convertible preference shares and other securities under the law on securities and exchange. The conversion of preference shares (if any) into ordinary shares may be carried out upon the shareholder's submission of an application to the Company in accordance with the form prescribed by the Company along with the return of share certificates.

The conversion of debentures (if any) into ordinary shares may be carried out in accordance with the terms consented to by the Company and in accordance with the stipulations in the documents pertaining to the debentures.

With regard to the payment for shares and/or convertible debentures, the subscriber of shares or purchaser of shares may not set-off debts with the Company, except in the event of a business reorganization of the Company ordered by the court and the business reorganization plan specifies that payment for shares and/or convertible debentures by the subscriber of shares or purchaser of shares may be set-off against debts owed by the Company.

CHAPTER 4 BOARD OF DIRECTORS

Article 15. The board of directors shall comprise not less than 5 directors but not more than 15 directors, provided that not less than half of the total number of directors must have residence in the Kingdom and each director must have qualifications as required by the Public Limited Company Act.

Article 16. The voting method for electing directors shall be as follows:

(1) Each shareholder shall be entitled to 1 vote per 1 share;

(2) The election of directors may be made for individual director or directors as a group at one time in order to full the number of directors to be elected at such time as the shareholders' meeting deems appropriate. In voting whether for electing individual director or directors as a group, each director so elected by a shareholder shall receive the votes according to the number of all shares held by such shareholder in accordance with (1). Such votes cannot be allotted to any person at any number.

(3) After the vote, the candidates shall be ranked in order descending from the highest number of votes received to the lowest, and shall be appointed as directors in that order until the Company have directors equivalent to the number of directors of the Company or equivalent to the number of directors required at such time. Where the votes for candidates in descending order are tied, which would cause the number of directors to be exceeded the number of directors that the Company may have or that to be elected at such time, the chairman of the meeting shall have a casting vote.

Article 17. At each annual general meeting of shareholders, 1/3 of the directors, that the Company may have, shall retire from office. If the number of directors is not a multiple of 3 then the number nearest to 1/3 must retire from office.

The directors who are to retire during the first and second year following the registration of the Company shall be drawn by lots. In every subsequent year, the director who has held office longest shall retire.

A retiring director may be re-elected.

Article 22. The Board of Directors shall elect one of the directors to be the Chairman of the board.

In the case where the Board of Directors deems expedient, the Board may elect one or several directors to be Vice-Chairman. The Vice-Chairman shall have duties as stipulated in the Articles of Association in the businesses entrusted by the Chairman of the Board.

The Board of Directors has the power to appoint the President and Chief Executive Officer of the Company who has been nominated pursuant to the nomination process and procedure under the relevant laws and regulations and the President and Chief Executive Officer shall be a director and secretary to the Board of Directors.

The Board of Directors has the power to appoint the President (Chief Executive Officer) of the Company who has been nominated pursuant to the nomination process and procedure under the relevant laws and regulations and the President shall be a director and secretary to the Board of Directors.

Article 24. The chairman of the board shall be the person who calls the meetings of the board of directors. In calling a meeting of the board of directors, the chairman of the board or the person entrusted by the chairman of the board shall serve a written notice calling for such meeting to the directors not less than 3 days prior to the date of the meeting. Unless necessary or urgent to preserve the rights or benefits of the company, the meeting may be called by other methods and an earlier meeting date may be chosen.

A meeting invitation letters, and meeting documents can be sent to participants by electronic mail services. However, meeting organizers must retain a copy of such letters and documents, which can be kept as electronic data as well.

Whenever there is a reasonable cause or in order to protect the rights or interests of the company, two or more directors may request a meeting of the board of directors by stating the topic and justification for the proposed meeting beforehand. In that case, the Chairman shall determine the date of the meeting within 14 days from the date of receipt of the request.

In the event that the Chairman is unable to comply with paragraph three, two or more directors may call and schedule a meeting of the board of directors to discuss the proposed topic within 14 days of the expiration of the time frame specified in paragraph three.

In the event that the Chairman is absent for any reason, the Vice-Chairman shall be the one to summon the board of directors' meeting. If the Vice President is not present for any reason, two or more directors may jointly summon a meeting of the board of directors.

The place where will be the meeting place under paragraph one shall be in the locality in which the head office or branch office of the company is located or any place where the board of directors deems expedient.

The meetings of the Board of Directors may be held by way of electronic conferencing, in accordance with the relevant laws.

Article 26. A director is entitled to emoluments from the Company in the form of a reward, meeting allowance, remuneration, bonus or other forms of benefits pursuant to the Articles or as stipulated by the

shareholders' meeting. The meeting of shareholders may prescribe a fixed amount or provide rules for making a determination, and the prescription may be applicable to a certain occasion or for an indefinite period until a subsequent alteration. In addition, a director shall receive stipends and welfare benefits pursuant to the regulations of the Company.

The provisions in paragraph one shall not prejudice the rights of employees and hired workers of the Company who are appointed as Directors to receive emoluments and benefits in their capacities as an employee or hired worker of the Company.

CHAPTER 5 SHAREHOLDERS' MEETING

Article 30. The board of directors shall arrange for an annual general meeting of shareholders within 4 months from the end of the fiscal year of the Company. All other general meeting of shareholders are called "extraordinary general meeting". The board of directors may convene extraordinary general meeting of shareholders whenever they think fit.

Article 31. One or more shareholder(s) holding not less than ten (10) percent of the total issued shares may request in writing to the Board of Directors to hold an extraordinary meeting of shareholders at any time but they shall clearly specify reasons for such request in the notice. In such case, the Board of Directors must hold a meeting of shareholders within forty-five days from the date of receipt of the notice.

In the case that the Board of Directors does not hold such meeting within the period specified in the first paragraph, the shareholders who have submitted the request or other shareholders holding the aggregate number of shares as prescribed in this Article may hold the meeting by themselves within forty-five days from the lapse of the period referred in the first paragraph. In this case, it shall be deemed that such shareholder's meeting is the meeting called by the Board of Directors. The Company shall be responsible for all necessary expenses incurring from the holding of the meeting and reasonable facilitation. In this case, the shareholders who call the meeting may send the shareholder' s notice of the meeting electronically if that shareholders have already informed the company or the board of directors of their intention or consent of distributing the meeting's documents electronically, and in accordance with the relevant laws.

In the case that the quorum of the meeting convened as requested by the shareholders according to the second paragraph cannot be formed as required by this Articles of Association, the shareholders under the second paragraph shall be jointly responsible for any expenses incurring from the convening of such meeting.

Article 32. In convening a shareholders' meeting, the board of directors shall prepare a notice specifying the place, date, time, agenda and matters to be proposed to the meeting, as well as adequate details that clearly indicate whether such matters are proposed for acknowledgement, approval, or consideration, as the case may be; and the board of directors' opinions on such matters. The notice shall be sent to the shareholders and the Registrar not less than 7 days prior to the date of the meeting and be advertised in a newspaper for 3 consecutive days, not less than 3 days prior to the date of the meeting.

The place of meeting pursuant to the first paragraph shall be in the area which the head office or branch office of the Company is located or in a nearby province.

A shareholders' meeting can alternatively be conducted via electronic means as provided in the law governing electronic conferencing. In such case, the head office of the Company shall be deemed to be the meeting place. Accordingly, the proceedings under the first paragraph may be substituted with the use of electronic media in accordance with the Registrar's regulations.

Article 33. At a shareholders' meeting, there shall be not less than 25 shareholders and proxies, or not less than one half of the total number of shareholders, whichever is the less, and in either case such

shareholders and proxies shall hold shares altogether not less than 1/3 of the total number of share sold attending the meeting to constitute a quorum, unless otherwise stipulated by Laws.

At any shareholders' meeting, if the number of shareholders attending the meeting does not constitute a quorum within 1 hour after the appointed time, the meeting shall be cancelled if it was convened by the request of shareholders. If the meeting was not convened by the request of shareholders, the meeting shall be convened once again and the notice convening the meeting shall be sent to the shareholders not less than 7 days prior to the date of the meeting. At such subsequent meeting, a quorum is not required.

Article 34. Unless otherwise stipulated by this Articles of Association or the Laws, decisions or resolutions of the shareholders' meeting shall be passed by a majority of the shareholders attending and voting in the meeting.

For each vote, 1 share shall count as 1 vote. Any shareholder who has interests in any matter shall not be entitled to vote on such matter except for electing a director.

In the event of a tied vote, the chairman of the meeting shall have a casting vote.

Article 35. In the following cases, the resolutions of the shareholders' meeting shall be passed by a vote of not less than 3/4 of the number of votes of shareholders attending the meeting and being entitled to vote in the meeting:

(1) A sale or transfer of all or substantial part of the Company's business to any other person;
(2) A purchase or acquisition of transfer of business of other companies or private companies by the Company;
(3) An entering into, amendment or termination of any contract relating to a lease out of all or substantial part of the Company's business;
(4) An assignment of the management control of the Company's business to any other person;
(5) A merger with any other person for the purpose of profit and loss sharing;
(6) An amendment to the Memorandum of Association or Articles of Association of the Company;
(7) An increase or reduction of the capital of the Company or an issuance of debentures;
(8) An amalgamation or dissolution of the Company.

Articles 35/1. In case the Company enters into any connected transaction, or acquisition or disposal of material assets of the Company under the rules of the Stock Exchange of Thailand, the Company shall comply with the rules as prescribed by the Stock Exchange of Thailand in respect of such matter.

In case the Company requires approval from the shareholders in order to enter into a connected transaction, or acquisition or disposal of material assets of the Company, such approval shall be passed by not less than three-fourth (3/4) of the number of votes of the shareholders or their proxies attending the meeting and being entitled to vote, excluding the votes of the interested shareholders.

Article 36. The agenda to be transacted at the annual general meeting of shareholders shall be as follows:

(1) To acknowledge report of the board of director with respect to the performance of the past 1 year including their opinions for further actions;
(2) To consider and approve the balance sheet and the profit and loss statement;
(3) To consider and approve the appropriation of the profit;
(4) To elect directors in place of those retiring by rotation;
(5) To appoint an auditor and specify the remuneration for the auditor;
(6) Other business.

Article 37. The chairman of the board of directors shall be the chairman of the shareholders' meeting. In the event that the chairman is absent or unable to perform his/her duties, if there is a vice-chairman, the vice-chairman shall act as the chairman of the meeting. If there is no vice-chairman or there is

but he/she is unable to perform his/her duties, the shareholders attending the meeting shall elect one of them to act as the chairman of the meeting.

Article 38. The chairman of the shareholders' meeting shall be responsible for conducting the meeting in accordance with the Articles of Association of the Company. The chairman shall conduct the meeting in the order as arranged in the notice of the meeting unless the meeting resolves to change the order of the agenda with votes of not less than 2/3 of the number of shareholders attending the meeting.

Article 39. A shareholder may appoint other person who has reached maturity as his/her proxy to attend the meeting and vote on his/her behalf. The appointment of such proxy must be made in writing. The instrument appointing a proxy shall specify date and signature of the shareholder in the form as prescribed by the Registrar which shall have at least the following details:

(1) The number of shares held by the shareholder;
(2) Name of the proxy;
(3) The meeting in which the proxy is appointed to attend, as well as period of appointment of the proxy. The proxy shall submit the proxy instrument to the chairman or the person assigned by the chairman at the place of meeting before entering the meeting.

The proxy described in the first paragraph may alternatively be executed electronically, but it must be done so in a secure and reliable manner that the proxy is positively made by the shareholder, in accordance with the Registrar's regulations.

CHAPTER 6 ACCOUNTS, FINANCE AND AUDITION

Article 40. The fiscal year of the Company shall commence on the 1st of January and end on the 31st of December of each year.

Article 41. The Company shall arrange for making, maintaining as well as auditing the accounts in accordance with the laws concerning therewith.

Article 42. The Company shall arrange for making a balance sheet and a profit and loss statement at the end of the fiscal year of the Company and propose them to the annual general meeting of shareholders for consideration and approval.
The board of directors shall arrange such balance sheet and profit and loss statement to be completely audited before proposing to the shareholders' meeting.

Article 43. The board of directors shall send the following documents to the shareholders together with the notice convening the annual general meeting of shareholders:

(1) Copies of the audited balance sheet and profit and loss statement together with the audit report of the auditor;
(2) Annual report of the board of directors.

Article 44. Dividends shall not be paid out of any type of fund other than out of the profits. The amount of profits remaining from the dividend payment shall be appropriated as other reserve funds as the board of directors deems appropriate.

The board of director may pay interim dividends from time to time to the shareholders if the Company's profit is adequate for doing so. After such dividend payment, the board of director shall then report the same to the shareholder at the next meeting.

A dividend shall be paid within the time period as prescribed by Laws. A written notice shall be sent to the shareholders and a notice of dividend payment shall also be published in the newspaper.

The dividend notice under the third paragraph may alternatively be executed electronically in accordance with the Registrar's regulations.

Article 45. The Company shall appropriate to the reserve fund of not less than 5 percent of the annual net profit, less the accumulated loss carried forward (if any) until the reserve fund reaches not less than 10 percent of the registered capital.

Article 46. Where the shares in the Company have not yet been sold out according to the number of share registered or where the Company has already registered an increase of capital, the Company may pay dividends, in whole or in part, by issuing new ordinary shares to the shareholders provided that the approval of the shareholders' meeting shall be granted.

Article 47. The auditor shall not be a director, staff, employee, or officer of any position of the Company.

Article 48. The auditor has power to examine the accounts, documents and any other evidence relating to the revenues and expenditures as well as the assets and liabilities of the Company during the office hours as well as to request for clarification of fact or delivery of documents or evidence relating to business operations of the Company.

Article 49. The auditor has a duty to attend the shareholders' meeting whenever it is held to consider the balance sheet, the profit and loss statement and the problems relating to the accounts of the Company in order to give explanation to the shareholders about the auditing of accounts. The Company shall also send to the auditor the reports and documents of the Company which should be sent to the shareholders in that shareholders' meeting.

Article 50. The annual general meeting of shareholders shall appoint an auditor and determine the auditing fee of the Company every year. In appointing the auditor, the former auditor may be reappointed.

Article 51. The Company shall deliver to the Registrar the annual report together with copies of the balance sheet and the profit and loss statement which have already been audited by the auditor and approved by the shareholders' meeting and a copy of the minutes of the shareholders' meeting, specifically the part concerning the approval of the balance sheet, the allocation of profit and the distribution of dividends, certified to be true by a person authorised to sign on behalf of the Company. The Company shall also publish the balance sheet for public information in a newspaper for a period of at least 1 day within 1 month of the date of the shareholders' meeting at which approval of the balance sheet was granted.

The advertisement of any notice under the first paragraph may alternatively be executed electronically in accordance with the Registrar's regulations.

Remark: The Company's Articles of Association is posted online at the Company's website (www.irpc.co.th)

อากร
แสตมป์
20 บาท

หนังสือมอบฉันทะ (แบบ ก.) / Proxy Form (Form A)

เขียนที่/Written at_____

วันที่/Date_____เดือน/Month_____พ.ศ./year_____

(1) ข้าพเจ้า_____สัญชาติ_____
I/We Nationality
อยู่บ้านเลขที่_____ถนน_____ตำบล / แขวง_____
Residing at Road Sub-district
อำเภอ / เขต_____จังหวัด_____รหัสไปรษณีย์_____
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ**บริษัท ไออาร์พีซี จำกัด (มหาชน)**
Being a shareholder of **IRPC Public Company Limited**
โดยถือหุ้นจำนวนทั้งสิ้นรวม_____หุ้น และออกเสียงลงคะแนนได้เท่ากับ_____เสียง ดังนี้
Holding a total amount of share(s) and have a right to vote equal to vote(s) as follows:
☐ หุ้นสามัญ_____หุ้น ออกเสียงลงคะแนนได้เท่ากับ_____เสียง
Ordinary share(s) share(s) having a right to vote equal to vote(s)
☐ หุ้นบุริมสิทธิ_____หุ้น ออกเสียงลงคะแนนได้เท่ากับ_____เสียง
Preference share(s) share(s) having a right to vote equal to vote(s)

(3) ขอมอบฉันทะให้
Hereby appoint

โปรดกาเครื่องหมายหน้าชื่อผู้รับมอบฉันทะเพียงชื่อเดียว / PLEASE SELECT ONLY ONE PROXY

☐ (1)_____อายุ_____ปี
age years
อยู่บ้านเลขที่_____ถนน_____ตำบล/แขวง_____
Residing at Road Tambon/Sub-district
อำเภอ/เขต_____จังหวัด_____รหัสไปรษณีย์_____หรือ
Amphur/District Province Postal Code or

☐ (2) **นายยอดฉัตร ตสาริกา** กรรมการอิสระ อายุ 46 ปี
Mr. Yordchatr Tasarika Independent Director age 46 years
อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร
Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak
อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ
Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มีส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 : ไม่มี
Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

☐ (3) **พลเอก อิทธิพล สุวรรณรัฐ** กรรมการอิสระ อายุ 63 ปี
General Aittipol Suwannarat Independent Director age 63 years
อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร
Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak
อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ
Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มีส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 : ไม่มี
Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

☐ (4) **นายจินตพันธุ์ ทังสุบุตร** กรรมการอิสระ อายุ 55 ปี

Mr. Chintapun Dansubutra Independent Director age 55 years

อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร

Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak

อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ

Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มี ส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 : ไม่มี

Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 วันที่ 7 เมษายน 2569 เวลา 14.00 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-Meeting) ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎเกณฑ์ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of the above persons as my proxy to attend the meeting and vote on my behalf at the 2026 Annual General Meeting of Shareholders (AGM) **on April 7, 2026, at 02.00 pm**. through electronic means (electronic meeting only) in compliance with the Emergency Decree on Electronic Meetings, B.E. 2563 (AD 2020) and the relevant laws and regulations, or such other date, time and place should the meeting be postponed.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any actions performed by the proxy in the meeting shall have an effect as if such actions have been performed by me/us in all respects.

ลงชื่อ/Signature _____ ผู้มอบฉันทะ/Appointer

( )

ลงชื่อ/Signature _____ ผู้รับมอบฉันทะ/Proxy

( )

ลงชื่อ/Signature _____ ผู้รับมอบฉันทะ/Proxy

( )

ลงชื่อ/Signature _____ ผู้รับมอบฉันทะ/Proxy

( )

หมายเหตุ / Remarks

ผู้ถือหุ้นที่มอบฉันทะ จะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเท่านั้น เพื่อเป็นผู้เข้าประชุมและออกเสียงลงคะแนน โดยไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy must authorize only one proxy to attend and vote for the meeting and may not split the number of shares to many proxies for splitting votes.

กรณีการมอบฉันทะ ผู้รับมอบฉันทะต้องแนบ	1.แบบฟอร์มลงทะเบียน 2.หนังสือมอบฉันทะซึ่งกรอกรายละเอียดครบถ้วนแล้ว 3.สำเนาเอกสารหลักฐานอย่างครบถ้วน
In case the shareholder appoints a proxy, the proxy must present	1. The registration form, 2. The completed proxy form, and 3. Copy of all required documents.

อากร
แสตมป์
20 บาท

หนังสือมอบฉันทะ (แบบ ข.) / Proxy Form (Form B)

เขียนที่/Written at_____

วันที่/Date_____เดือน/Month_____พ.ศ./year_____

(1) ข้าพเจ้า_____สัญชาติ_____
I/We Nationality

อยู่บ้านเลขที่_____ถนน_____ตำบล / แขวง_____
Residing at Road Sub-district

อำเภอ / เขต_____จังหวัด_____รหัสไปรษณีย์_____
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ **บริษัท ไออาร์พีซี จำกัด (มหาชน)**
Being a shareholder of **IRPC Public Company Limited**

โดยถือหุ้นจำนวนทั้งสิ้นรวม_____หุ้น และออกเสียงลงคะแนนได้เท่ากับ_____เสียง ดังนี้
Holding a total amount of share(s) and have a right to vote equal to vote(s) as follows:

☐ หุ้นสามัญ_____หุ้น ออกเสียงลงคะแนนได้เท่ากับ_____เสียง
Ordinary share(s) share(s) having a right to vote equal to vote(s)

☐ หุ้นบุริมสิทธิ_____หุ้น ออกเสียงลงคะแนนได้เท่ากับ_____เสียง
Preference share(s) share(s) having a right to vote equal to vote(s)

(3) ขอมอบฉันทะให้
hereby appoint

โปรดกาเครื่องหมายหน้าชื่อผู้รับมอบฉันทะเพียงชื่อเดียว / PLEASE SELECT ONLY ONE PROXY

☐ (1)_____อายุ_____ปี
age years

อยู่บ้านเลขที่_____ถนน_____ตำบล/แขวง_____
Residing at Road Tambon/Sub-district

อำเภอ/เขต_____จังหวัด_____รหัสไปรษณีย์_____หรือ
Amphur/District Province Postal Code or

☐ (2) **นายยอดฉัตร ตสาริกา** **กรรมการอิสระ** อายุ 46 ปี
Mr. Yordchatr Tasarika Independent Director age 46 years

อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร
Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak

อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ
Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มีส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 : ไม่มี
Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

☐ (3) **พลเอก อิทธิพล สุวรรณรัฐ** **กรรมการอิสระ** อายุ 63 ปี
General Aittipol Suwannarat Independent Director age 63 years

อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร
Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak

อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ
Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มีส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 : ไม่มี
Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

☐ (4) **นายจินตพันธุ์ ทังสุบุตร** **กรรมการอิสระ** อายุ 55 ปี

Mr. Chintapun Dansubutra Independent Director age 55 years

อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร

Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak

อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ

Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มี ส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 : ไม่มี

Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 วันที่ 7 เมษายน 2569 เวลา 14.00 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-Meeting) ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎเกณฑ์ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of the above persons as my proxy to attend the meeting and vote on my behalf at the 2026 Annual General Meeting of Shareholders (AGM) **on April 7, 2026, at 02.00 p.m**. through electronic means (e-Meeting only) in compliance with the Emergency Decree on Electronic Meetings, B.E. 2563 (AD 2020) and the relevant laws and regulations, or such other date, time and place should the meeting be postponed.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this meeting, I/we authorise my/our proxy to vote on my/our behalf as follows:

☐ **ระเบียบวาระที่ 1 เรื่อง รับทราบรายงานผลการดำเนินงานในรอบปี 2568**

Item 1 Subject: Acknowledge the 2025 Company's Operating Results

(ระเบียบวาระนี้เป็นเรื่องเพื่อทราบ จึงไม่ต้องออกเสียงลงคะแนน)

(This agenda item is for acknowledgement, therefore there is no vote casting.)

☐ **ระเบียบวาระที่ 2 เรื่อง พิจารณาอนุมัติงบการเงิน ประจำปี 2568**

Item 2 Subject: Approve the 2025 Financial Statements

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ **ระเบียบวาระที่ 3 เรื่อง พิจารณาอนุมัติการจ่ายเงินปันผลสำหรับผลการดำเนินงานปี 2568**

Item 3 Subject: Approve the Dividend Payment for the 2025 Operating Results

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ **ระเบียบวาระที่** 4 **เรื่อง** **พิจารณาแต่งตั้งและกำหนดค่าตอบแทนผู้สอบบัญชีประจำปี** 2569

Item 4 Subject: **Approve the Appointment of Auditors and Determine its Audit Fee for the Year 2026**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ **ระเบียบวาระที่** 5 **เรื่อง** **พิจารณากำหนดค่าตอบแทนกรรมการประจำปี** 2569

Item 5 Subject: **Approve the Remuneration of the Directors for the Year 2026**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ **ระเบียบวาระที่** 6 **เรื่อง** **พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ออกตามวาระ**

Item 6 Subject: **Elect or Re-elect Directors in Replacement of Those Retiring by Rotation**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ **การแต่งตั้งกรรมการ<u>ทั้งชุด</u>**

Appointment of the entire board of directors

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ **การแต่งตั้งกรรมการเป็น<u>รายบุคคล</u>**

Appointment of an individual director

ชื่อกรรมการ: 1. **นายสุชาติ เจียรานุสสติ** (กรรมการอิสระ)

Name of director: Mr. Suchad Chiaranussati (Independent Director)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ: 2. **ดร. พิรุณ สัยยะสิทธิ์พานิช** (กรรมการอิสระ)

Name of director: Dr. Phirun Saiyasitpanich (Independent Director)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ: 3. **นางสาวปิยวรรณ ล่ามกิจจา** (กรรมการ)

Name of director: Miss Piyawan Lamkitcha (Director)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ: 4. **นางสาววีณา ลิ่มสวัสดิ์** (กรรมการอิสระ)

Name of director: Miss Vena Limsawasdi (Independent Director)

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ: 5. **นายเทอดเกียรติ พร้อมมูล** (กรรมการ)

Name of director: Mr. Terdkiat Prommool

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

☐ **ระเบียบวาระที่ 7 เรื่อง พิจารณาเรื่องอื่นๆ (ถ้ามี)**

Item 7 Subject: Any Other Businesses (if any).

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในระเบียบวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Any vote cast by the proxy in any agenda item which is not in compliance with this proxy form, shall be invalid and shall not be regarded as the vote cast by me/us as the shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในระเบียบวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการ ตามที่เห็นสมควร

In case I/we do not indicate my/our intention to vote in any agenda, or indicate my/our intention unclearly or in case the meeting considers or resolves on any matter in addition to the above agendas, including where there is any change or addition of fact in any aspect, the proxy shall be entitled to consider and vote on my/our behalf in all matters as it deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any actions performed by the proxy in the meeting, except where the proxy does not cast the vote as specified by me/us in this proxy form, shall have an effect as if such actions have been performed by me/us in all respects.

ลงชื่อ/Signature_____ผู้มอบฉันทะ/Appointer

( )

ลงชื่อ/Signature_____ผู้รับมอบฉันทะ/Proxy

( )

ลงชื่อ/Signature_____ผู้รับมอบฉันทะ/Proxy

( )

ลงชื่อ/Signature_____ผู้รับมอบฉันทะ/Proxy

( )

หมายเหตุ / Remarks

1. ผู้ถือหุ้นที่มอบฉันทะ จะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเท่านั้น เป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

   The shareholder appointing the proxy must authorise only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.

2. ระเบียบวาระที่ 6: "**พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ออกตามวาระ**" สามารถเลือกตั้งกรรมการทั้งชุด หรือเลือกตั้งกรรมการเป็นรายบุคคลได้

   For the agenda Item 6: "**Elect or Re-elect Directors in Replacement of Those Retiring by Rotation**", the entire set of director candidates as proposed can be elected, or each director can be elected individually.

3. ในกรณีที่มีระเบียบวาระที่จะพิจารณาในการประชุม มากกว่าระเบียบวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแนบหนังสือมอบฉันทะแบบ ข. ตามแนบ

   In case there is an agenda to be considered other than the agenda specified above, the Appointer can further specify in the attachment to the Proxy Form (Form B).

กรณีการมอบฉันทะ ผู้รับมอบฉันทะต้องแนบ:	1. แบบฟอร์มลงทะเบียน 2. หนังสือมอบฉันทะซึ่งกรอกรายละเอียดและลงนามครบถ้วนแล้ว 3. สำเนาเอกสารหลักฐานอย่างครบถ้วน
In case appointing a proxy, the proxy must present:	1. The registration form 2. The completed proxy form 3. Copy of all required documents.

ใบประจำต่อแนบหนังสือมอบฉันทะ แบบ ข.

Attachment to the Proxy Form (Form B)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ **บริษัท ไออาร์พีซี จำกัด (มหาชน)**

Appointment of a proxy by the shareholder of **IRPC Public Company Limited**

การประชุมสามัญผู้ถือหุ้นประจำปี 2569 **ในวันที่ 7 เมษายน 2569 เวลา 14.00 น.** โดยเป็นการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-Meeting) เพียงรูปแบบเดียวเท่านั้น สอดคล้องตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎเกณฑ์ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

The 2026 Annual General Meeting of Shareholders to be held on April 7, 2026, at 2:00 p.m., through electronic means (e-Meeting only) in compliance with the Emergency Decree on Electronic Meetings, B.E. 2020 and relevant laws and regulations or such other date, time and place should the meeting be postponed.

☐ ระเบียบวาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ ระเบียบวาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ ระเบียบวาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ ระเบียบวาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

☐ ระเบียบวาระที่ ..... เรื่อง พิจารณาเลือกตั้งกรรมการ (ต่อ)

Item Subject: To consider and approve the election of directors (Continued)

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ☐ ไม่เห็นด้วย ☐ งดออกเสียง

Approve Disapprove Abstain

อากร
แสตมป์
20 บาท

หนังสือมอบฉันทะ (แบบ ค.)

Proxy (Form C)

เลขทะเบียนผู้ถือหุ้น เขียนที่

Shareholder Register No. Written at

วันที่ เดือน พ.ศ.

Date Month Year

1) ข้าพเจ้า อายุ ปี

I/We age years

สำนักงานตั้งอยู่เลขที่ ถนน ตำบล/แขวง

Having the office at No. Road Tambon/Sub-district

อำเภอ/เขต จังหวัด รหัสไปรษณีย์

Amphur/District Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ

As the custodian of

ซึ่งเป็นผู้ถือหุ้นของ **บริษัท ไออาร์พีซี จำกัด (มหาชน)**

Being a shareholder of **IRPC Public Company Limited "IRPC"**

โดยถือหุ้นจำนวนทั้งสิ้นรวม หุ้น และออกเสียงลงคะแนนได้เท่ากับ เสียง ดังนี้

Holding a total amount of share(s) and have a right to vote equal to vote(s) as follows:

หุ้นสามัญ หุ้น ออกเสียงลงคะแนนได้เท่ากับ เสียง ดังนี้

Ordinary share (s) share(s) and have a right to vote equal to vote(s) as follows:

หุ้นบุริมสิทธิ หุ้น ออกเสียงลงคะแนนได้เท่ากับ เสียง ดังนี้

preference share (s) share(s) and have a right to vote equal to vote(s) as follows:

2) ขอมอบฉันทะให้

Hereby appoint

โปรดกาเครื่องหมายหน้าชื่อผู้รับมอบฉันทะเพียงชื่อเดียว / PLEASE SELECT ONLY ONE PROXY

☐ (1) อายุ ปี

age years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง

Residing at Road Tambon/Sub-district

อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ

Amphur/District Province Postal Code or

☐ (2) **นายยอดฉัตร ตสาริกา** กรรมการอิสระ อายุ 46 ปี

Mr. Yordchatr Tasarika Independent Director age 46 years

อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร

Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak

อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ

Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มีส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 : ไม่มี

Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

☐ (3) **พลเอก อิทธิพล สุวรรณรัฐ** กรรมการอิสระ อายุ 63 ปี

General Aittipol Suwannarat Independent Director age 63 years

อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร

Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak

อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ

Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มีส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 : ไม่มี

Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

☐ (4) **นายจินตพันธุ์ ทังสุบุตร** กรรมการอิสระ อายุ 55 ปี

Mr. Chintapun Dansubutra Independent Director age 55 years

อยู่บ้านเลขที่ 555/2 ศูนย์เอนเนอร์ยี่คอมเพล็กซ์ อาคาร บี ชั้น 10 ถนน วิภาวดีรังสิต ตำบล/แขวง จตุจักร

Residing at 555/2, Energy Complex, Building B, 10th Floor Road Vibhavadi Rangsit Tambon/Sub-district Chatuchak

อำเภอ/เขต จตุจักร จังหวัด กรุงเทพมหานคร รหัสไปรษณีย์ 10900 หรือ

Amphur/District Chatuchak Province Bangkok Postal Code 10900 or

การมี / ไม่มี ส่วนได้เสียพิเศษในวาระที่เสนอในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 : ไม่มี

Having a special interest in the agenda proposed to the 2026 Annual General Meeting: None

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 วันที่ 7 เมษายน 2569 เวลา 14.00 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-Meeting) ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎเกณฑ์ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of the above persons as my proxy to attend the meeting and vote on my behalf at the 2026 Annual General Meeting of Shareholders (AGM) on April 7, 2026, at 02.00 pm. through electronic means (electronic meeting only) in compliance with the Emergency Decree on Electronic Meetings, B.E. 2563 (AD 2020) and the relevant laws and regulations, or such other date, time and place should the meeting be postponed.

3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We authorize the proxy to vote on my/our behalf at the Meeting as follows:

☐ มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือ และมีสิทธิออกเสียงลงคะแนนได้

Grant proxy the total amount of shares holding and entitled to vote.

☐ มอบฉันทะบางส่วน คือ ☐ หุ้นสามัญ ..... หุ้น และมีสิทธิออกเสียงลงคะแนนได้ ..... เสียง

Grant partial shares of ordinary share shares and have the rights to vote equal to votes

☐ หุ้นบุริมสิทธิ ..... หุ้น และมีสิทธิออกเสียงลงคะแนนได้ ..... เสียง

preference share shares and have the rights to vote equal to votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด ..... เสียง

The total number of voting right is votes

4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this meeting, I/we authorise my/our proxy to vote on my/our behalf as follows:

☐ **ระเบียบวาระที่ 1 เรื่อง รับทราบรายงานผลการดำเนินงานในรอบปี 2568**

Item 1 Subject: Acknowledge the 2025 Operating Results Report.

(ระเบียบวาระนี้เป็นเรื่องเพื่อทราบ จึงไม่ต้องออกเสียงลงคะแนน)

(This agenda item is for acknowledgement, therefore there is no vote casting.)

☐ **ระเบียบวาระที่ 2 เรื่อง พิจารณาอนุมัติงบการเงิน ประจำปี 2568**

Item 2 Subject: Approve the 2025 Financial Statements.

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ **ระเบียบวาระที่ 3 เรื่อง พิจารณาอนุมัติการจ่ายเงินปันผลสำหรับผลการดำเนินงานปี 2568**

Item 3 Subject: **Approve the Dividend Payment for the 2025 Operating Results.**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย_____เสียง ☐ ไม่เห็นด้วย_____เสียง ☐ งดออกเสียง_____เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ **ระเบียบวาระที่ 4 เรื่อง พิจารณาแต่งตั้งและกำหนดค่าตอบแทนผู้สอบบัญชีประจำปี 2569**

Item 4 Subject: **Approve the Appointment of Auditors and Determine its Auditor Fees for the Year 2026.**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย_____เสียง ☐ ไม่เห็นด้วย_____เสียง ☐ งดออกเสียง_____เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ **ระเบียบวาระที่ 5 เรื่อง พิจารณากำหนดค่าตอบแทนกรรมการประจำปี 2569**

Item 5 Subject: **Approve the Remuneration of the Directors for the Year 2026.**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย_____เสียง ☐ ไม่เห็นด้วย_____เสียง ☐ งดออกเสียง_____เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ **ระเบียบวาระที่ 6 เรื่อง พิจารณาเลือกตั้งกรรมการ แทนกรรมการที่ออกตามวาระ**

Item 6 Subject: **Elect or Re-elect Directors in Replacement of Those Retiring by Rotation.**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ การแต่งตั้งกรรมการทั้งชุด

Appointment of the entire board of directors

☐ เห็นด้วย_____เสียง ☐ ไม่เห็นด้วย_____เสียง ☐ งดออกเสียง_____เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ การแต่งตั้งกรรมการเป็นรายบุคคล

Appointment of an individual director

ชื่อกรรมการ: **นายสุชาติ เจียรานุสสติ** (กรรมการอิสระ)

Name of director: Mr. Suchad Chiaranussati (Independent Director)

☐ เห็นด้วย_____เสียง ☐ ไม่เห็นด้วย_____เสียง ☐ งดออกเสียง_____เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ: **ดร. พิรุณ สัยยะสิทธิ์พานิช** (กรรมการอิสระ)

Name of director: Dr. Phirun Saiyasitpanich (Independent Director)

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐ งดออกเสียง.....เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ: **นางสาวปิยวรรณ ล่ามกิจจา** (กรรมการ)

Name of director: Miss Piyawan Lamkitcha (Director)

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐ งดออกเสียง.....เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ: **นางสาววีณา ลิ่มสวัสดิ์** (กรรมการอิสระ)

Name of director: Miss Vena Limsawasdi (Independent Director)

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐ งดออกเสียง.....เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ: **นายเทอดเกียรติ พร้อมมูล** (กรรมการ)

Name of director: Mr. Terdkiat Prommool

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐ งดออกเสียง.....เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ **ระเบียบวาระที่ 7 เรื่อง พิจารณาเรื่องอื่น ๆ (ถ้ามี)**

Item 7 Subject: Any Other Businesses (if any).

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย.....เสียง ☐ ไม่เห็นด้วย.....เสียง ☐ งดออกเสียง.....เสียง

Approve Votes Disapprove Votes Abstain Votes

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในระเบียบวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Any vote cast by the proxy in any agenda which is not in compliance with this proxy form shall be invalid and shall not be regarded as the vote cast by me/us as the shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในระเบียบวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we do not indicate my/our intention to vote in any agenda, or indicate my/our intention unclearly or in case the meeting considers or resolves on any matter in addition to the above agendas, including where there is any change or addition of fact in any aspect, the proxy shall be entitled to consider and vote on my/our behalf in all matters as it deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any actions performed by the proxy in the meeting, except where the proxy does not cast the vote as specified by me/us in the proxy form, shall have an effect as if such actions have been performed by me/us in all respects.

ลงชื่อ/Signature_____ผู้มอบฉันทะ/Appointer

( )

ลงชื่อ/Signature_____ผู้รับมอบฉันทะ/Proxy

( )

ลงชื่อ/Signature_____ผู้รับมอบฉันทะ/Proxy

( )

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค.

Attachment to the Proxy Form (Form C)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ไออาร์พีซี จำกัด (มหาชน)

Appointment of a proxy by the shareholder of **IRPC Public Company Limited**

การประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 7 เมษายน 2569 เวลา 14.00 น.. โดยเป็นการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-Meeting) เพียงรูปแบบเดียวเท่านั้น สอดคล้องตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎเกณฑ์ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

The 2026 Annual General Meeting of Shareholders on April 7, 2026 at 2:00 pm., through electronic means (electronic meeting only) in compliance with the Emergency Decree on Electronic Meetings, B.E. 2563 and the relevant laws and regulations or such other date, time and place should the meeting be postponed.

☐ วาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ วาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

Authorise the proxy to consider and vote on my/our behalf in all matters as it deems appropriate

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ วาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ วาระที่ ..... เรื่อง .....

Item Subject:

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

Authorise the proxy to vote according to my/our intention as follows:

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

☐ วาระที่ ..... เรื่อง พิจารณาเลือกตั้งกรรมการ (ต่อ)

Item Subject: To consider and approve the election of directors (Continued)

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

ชื่อกรรมการ .....

Name of director

☐ เห็นด้วย ..... เสียง ☐ ไม่เห็นด้วย ..... เสียง ☐ งดออกเสียง ..... เสียง

Approve Votes Disapprove Votes Abstain Votes

Privacy Notice for the Annual General Meeting of Shareholders 2026

IRPC Public Company Limited (the "Company") recognizes the importance of protecting personal data and respecting the privacy rights of all data subjects. In compliance with the Personal Data Protection Act B.E. 2562 (2019) and other applicable laws (the "PDPA"), the Company hereby informs shareholders of its practices for personal data protection. The Company will implement appropriate security measures to protect your personal data and prevent unauthorized use beyond the purposes stated below.

1. Personal Data Collected and Purposes of Processing

The Company will collect your personal data, including your name, address, telephone number, email address, national ID number, or information shown on a copy of your national ID card *(excluding sensitive data such as religion and blood group. If such sensitive data is provided without being crossed out, the Company will mask such information).*

The Company may also collect audio, visual, or audio-visual recordings, as well as electronic traffic data during the meeting, as required by law. Your personal data will be used for the following purposes:

- To verify your identity for exercising your legal rights, including participation in the shareholders' meeting and receiving dividends.
- To register for the annual shareholder site visit program and/or to provide meeting-related documents upon your request.
- To disclose information to government authorities or regulatory bodies as required by applicable laws and regulations.

2. Retention and Storage of Personal Data

The Company will retain your personal data only for as long as necessary to fulfill the purposes stated above, and as required for legal compliance or the establishment, exercise, or defense of legal claims. Your personal data will be securely deleted or destroyed when it is no longer necessary.

3. Rights of Data Subjects

According to the Personal Data Protection Act, B.E. 2562 (2019) and related laws, the personal data owner, has the right to access and obtain a copy of your personal data, the right to request disclosure of the source of personal data collected without your consent, the right to request correction of inaccurate data, the right to data portability, the right to request suspension, deletion, destruction, or objection to the processing of your personal data beyond the stated purposes, and the right to withdraw your consent (if any) at any time during the period the Company retains your personal data.

The exercise of such rights shall be in accordance with applicable laws. For more details, please refer to the Company's Personal Data Protection Policy available on the Company's website at www.irpc.co.th.

Personal Data Protection Center (PDPA Center)
Email: PDPAcenter@irpc.co.th

RESHAPING
FOR **SUSTAINABLE GROWTH**
สร้างมิติใหม่เพื่อการเติบโตที่ยั่งยืน

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